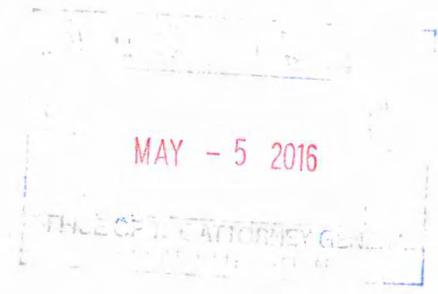


Gary Hawes
Office of Attorney General
55 Elm Street
Hartford, CT 06106



Dear Mr. Hawes:

I first came to Waterbury Hospital with the belief that Tenet Healthcare would be taking over and guiding the strategic planning for the future of the hospital. It was such a different time then and it seemed as if we were making wise decisions and moving in the right direction. But from the very moment Tenet pulled out, the hospital has been in a downward spiral without real direction. Chaos and continuous knee-jerk reactions reign supreme! Everyone is just grabbing at straws and attempting to make a quick buck and get by and not worry about the overall future of the hospital. Of all the potential "deals" that have come along, this Prospect Medical Holdings is by far the worse and the "lowest" as far as respectability and decency are concerned. I am actively looking to leave more for conscientious reasons than anything else, but once you are at a certain level and do not wish to re-locate the job choices are more limited. Claiming to be highly transparent, it is known to all who work here that talks take place behind closed doors where various and secret promises are made basically telling everyone what they want to hear -- similar to the carpet-baggers at the close of the silver war -- "40 acres and a mule!" It would be such a travesty and disgrace, if this is the "deal" that the State of Connecticut allows to happen after all we have gone through striving for the right "deal" to best serve the needs of our community.

Thank you for your time!

[I actually am uncomfortable signing my name to this letter since I am not certain it will remain confidential]