

Established in 1978



Lean Is ... Elimination of Waste To Create New Capacity and Skills To Grow Profitably!!!



TOM-D-WIP



parts	parts	L
parts	parts	parts
parts	parts	parts
parts	parts	
parts	parts	



OVERPRODUCTION

MOTION



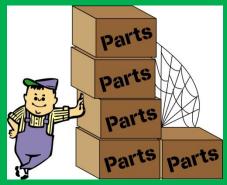






Environmental Waste







INVENTORY

PROCESSING



Before Lean Unorganized Work Areas

After Lean Everything Has a Home





2005 Factory Floor



Factory floor 2013





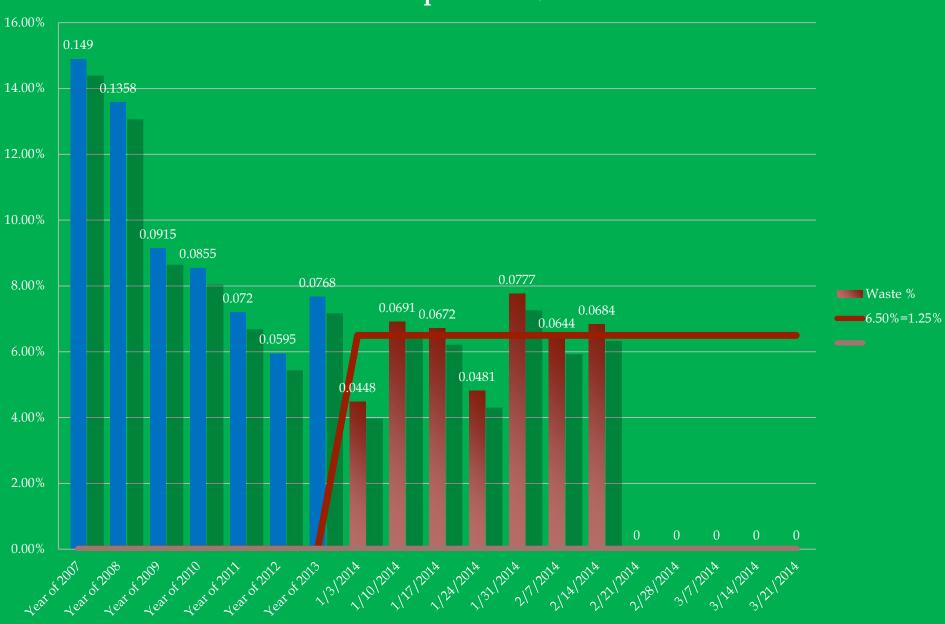
Feet Per Hour



Average Set Up Time



Paper waste %



Company Recognition Since Starting Lean in 2007

✓Uconn Family Business of the year

✓Smith Medical 100% Quality Award

✓CT's Fastest Growing
Company Twice
✓CT's Business
Champions Twice

✓CT's Family Business of The Year

✓ Johnson and Johnson Silver Award

✓ Flexo Trade Association
Sustainability Award

✓Written up in numerous trade magazines













Waste to Energy



Benefits

Cost is cut by more than half Will take most of your waste







80 % of all waste in the landfills could have been utilized as waste to energy



Focusing on becoming Lean and Green













Recycling

Recycled 46,625 LBS of Cardboard

Recycled 1,829,975 LBS of Pressure sensitive paper

Recycled over 13,500 cans and bottles

(We also Recycle all Metal, Wire, Wood, pallets, and office paper)

Reduced water consumption by 65%

Reduced Total Waste 25.7% or 716,731 LBS







Sustainability in the Factory

Using the Air Compressor for Heat

(Heating the Building with the air compressor reduced Natural Gas 34.7% or \$12,433)

Air Leak Detection

(Stopped our air compressor from running at 98% and reduced it to 92% at 110 PSI now that we can keep up with the Air we have turned down to 90PSI and are running at 68% of max)









We go through 6 barrels a month at a cost of \$2000 a barrel + \$180 a barrel for shipping and now we only use 1.5 barrels a year

Sustainability in the Office

Recycled 21,706 LBS of Office Paper



(Replaced out paper hand towels)





Office Copier Switched to Duplex

(so we can print and copy on both sides)



Installed automatic light sensors

(Reduced Electric consumption 2.9% at 4 Thompson Rd and 15.1% at 15 Thompson Rd Total Savings of \$9,471)



The 5R Concept

REFUSE: Avoid buying unnecessary waste

RETURN: Return packaging materials to suppliers

REDUCE: Reduce waste at the source

REUSE: Reuse everything possible

RECYCLE: Recycle any remaining waste

Refuse = "Turn It Off"

Easy ways to implement

• Display posters that encourage participation from all employees.

• Buy motion sensors for offices and other light trafficked areas.

- Turn off all possible equipment during breaks and lunch
- Shut down all computers when you go home or have a automatic shut down put on all computers

What get's measured get's done

 Electric utility meters or building energy management systems can easily monitor day time and night time consumption to track the effectiveness of "Turn-it-off" efforts.





Reuse / Return



453 tons of Styrofoam Returned to Japan in 2009 Savings of \$1.3 million per year



Reused 567,700 Caps in 2009



Solvent Recovery Reduced Solvent purchases by 79%







Reused 22,880 pallets in 2012







New Technologies to help Reduce & Reuse



Have around 4,500 at \$300 to \$10,000



Now we are using only need 100 cost \$900



Now we can order any shape at a cost of \$300 max That is less than the shipping of the old way





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Reengineering Current

Customer Products to be more Sustainable Reduced ink coverage by 90%

Old



New



Old



New



Customer Products to be more Sustainable

Old Label: 3.5 x 2.0



New Label: 3.0 x 1.85





Old











Recycle / Dumpster Diving



Recycle / Dumpster Diving



One of the best way's to reduce waste is to inspect what is thrown out and why.

Another effective way is to inspect what is thrown out. Have people put everything to the side and then you inspect it before it can be thrown out.

Recycling Programs

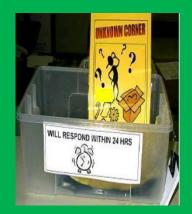
Taking recycling to a new level



To make it easier for people to identify where to put there recyclables they have painted out a area in there factory

Kaizens were held for zero to land fill and was achieved





If you are not sure where it goes then put it here



The Wall of waste This let's you see What is no longer purchased



Giving back to the community by teaching a better way

Green

Using the Air Compressor for Heat

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Hot Air Hand Dryers

(Replaced out paper hand towels)



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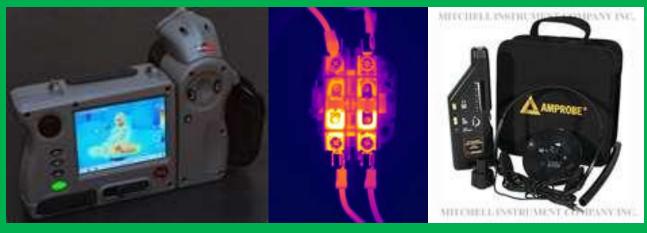


IPM Total Preventive

Maintenance

- •Motor's
- •Drive's
- •Bearing's
- •PLC
- •Ultra Sonic Air leaks
- Thermal Imaging
- Vibration analysis
- Motor balancing





TPM reduced our down time730 Hrs last year

Quick and easy pay back

✓ Change out the lights



✓ Install motion sensors for lighting



✓ Recycle all office paper



✓ Recycle cans and bottles



✓ Waste to Energy



✓ Recycle all metals



✓ Shut down programs (Equipment and computers)



✓ Start buying Energy Star when possible



✓ Have your utility provider do a Energy audit



Trash to Energy

- Eliminates cost of disposing your trash
- •Can power your building within a small footprint (3 Parking spaces)
- •You can use the heat from this to heat your building
- •Eliminates trash from going to a land fill
- •Portable and works any where

