Mental Health Group Homes Medicaid Rehab Option Health Care Finance

Time Study Training for the Fiscal Year 2019 (Spring) Time Study

	MRO Group Home	Client Served Repo	ort	
Agency Name:		_		
Program Name:				
	FY 2019 Mont	hly Census Report		
	Month of	Number of Clients		
	Service	Served (1)		
	July 2018			
	August 2018			
	September 2018			
	October 2018			
	November 2018			
	December 2018			
	January 2019			
	February 2019			
	March 2019			
	April 2018			
	May 2019			
	June 2019			
	Total	0		
Name				
Title				
Signature				
Date				
(1) Includes all clie	nts served, not just MRO or I	Medicaid clients.		

- The census report should show the total number of clients served each month.
- It should include <u>all</u> clients, not just those that are Medicaid eligible.

Note: It is to be expected that the monthly census reflects clients served that are as many or higher than Medicaid paid claims.

 All individuals included in the census should have received a minimum of 40 hours of documented MRO services per month or prorated services that average 1.33 hours per day of documented MRO services if they were a resident for less than a month.

 Requests for the census report will come out in July and will be due in August.

Time Study Overview

What is a Time Study?

- Time study is a method of recording and analyzing all PAID work hours within the MRO Group Homes.
- The Medicaid State Plan Amendment requires a one week time study to be completed twice each year.
- The MRO Group Home time study covers a period of 7 consecutive days, 24 hours each day, during which participants record their workday activities.

What is the Purpose of the Time Study?

- To provide an accurate accounting of staff time
- To determine the statewide Medicaid rate for rehabilitative services provided by mental health group homes

Time Study Activities

Time Study Activities

- A. Paid leave
- B. General administration
- C. Room and Board
- D. Counseling
- E. Community living skills
- F. Health, health education, treatment planning and support
- G. Non-covered facility hours
- H. Other Activities

A. Paid Leave

- This includes all paid leave, including but not limited to:
 - Paid Breaks
 - Paid meal breaks
 - Vacation time
 - Sick time
 - Holidays

B. General Administration

- Performing management functions including: secretarial and clerical support, filing, staff training and professional development, etc.
- Participating or conducting staff meetings and/or supervision
- Documenting without client, managing medical/service records

C. Room and Board

- Performing any activity that contributes to providing the residents with housing, food, clothing, or personal incidentals without client interaction
- Night staff who are present while residents are sleeping and not providing to residents services

D. Counseling

- Individual, family and group counseling
- Supportive counseling directed at solving daily problems related to community living and interpersonal relationships
- Psycho-educational groups pertaining to the alleviation and management of psychiatric disorders

E. Community Living Skills

- Behavior management training and intervention
- Assistance in developing skills necessary to support a full and independent life in the community
- Support with connecting individuals to natural community supports; orientation to and assistance with accessing self help and advocacy resources; development of self-advocacy skills

E. Community Living Skills (Continued)

- Teaching, coaching and assisting with daily living and self-care skills such as the use of transportation, meal planning and preparation, personal grooming, management of financial resources, shopping, use of leisure time, interpersonal communication, and problemsolving
- Other rehabilitative support necessary to develop or maintain social relationships, to provide for independent participation in social, interpersonal or community activities, and to achieve full community reintegration

F. Health, Health Education, Treatment Planning and Support

- Ongoing assessment and service planning
- Supervise and monitor self-administration of medications
- Health education; teaching of recovery skills in order to prevent relapse

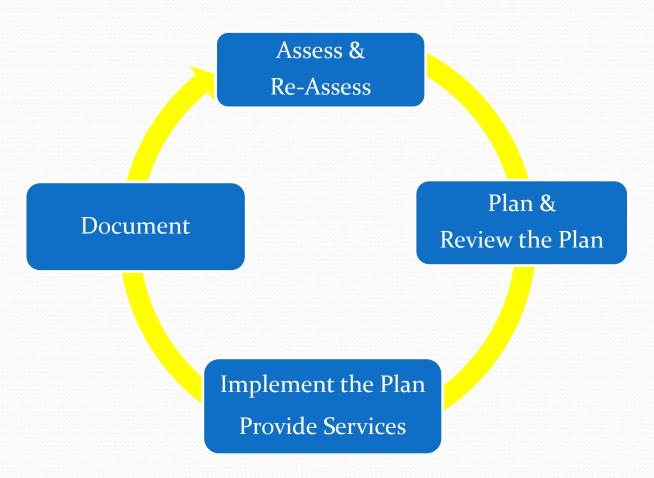
Other Activities – Exclusions from Medicaid Rehabilitation Services

- Academic education
- Care Coordination
- Case management
- Fundraising
- Habilitative services

- Job training & vocational services
- Recreational activities
- Religious activities
- Research
- Social events
- Transportation (Note: Teaching the use of transportation systems may be part of covered skill building services)

Documentation

Documentation Telling the Person's Story



Medical Record Documentation Requirements

If it isn't documented - it didn't happen.

- MRO services must be:
 - ✓ Based both on a comprehensive assessment at admission and a periodic reassessment of individual needs in order to determine the need for any medical, social, educational, or other services.
 - ✓ Substantiated by clear and legible documentation in the eligible client's permanent service record.

Medical Record Documentation Requirements (Cont.)

- Comprehensive assessments at admission and periodic assessments used to determine the need for any medical, education, social, or other services.
- Assessment activities include taking client history, identifying individual needs and completing related documentation, and gathering information from other sources.
- Agencies that do not provide clinical services should have the client sign a release of information to obtain diagnosis information for both their records and reporting into DDaP.
- Reassessments occur at least annually but may be done more frequently based on the client's needs.

Medical Record Documentation Requirements(Cont.)

- Recovery plan that identifies the plan for services:
 - ✓ Identified problem(s) or area(s) of need.
 - ✓ MRO goals and objectives.
 - ✓ MRO interventions with anticipated duration, frequency, target dates, and person responsible.
- Client signature and evidence of client participation or the offer to participate in the development and monitoring of the plan.
 - ✓ Note: If the client refuses to sign/participate, document as to why the client refuses.
- Progress notes documenting services delivered.
- A timeline for reevaluation of the plan and reassessment.

Progress Notes <u>MUST</u> Include

- Name of the individual.
- Name of the provider agency and the person providing the service, including signature and
 credentials.
- Date, time, units, duration and location of service.
- Nature, content, description of service(s).
- Documentation* of recovery plan goal addressed and progress towards goal .
- Detail involvement of and discussion with client.
- Documentation of collateral agencies or individuals involved

- including coordination with case managers of other programs.
- Whether the individual has declined services in the care plan.
- Plan for next time you see the client.

* Note the CT DMHAS GIRP (Goals, Intervention, Response, Plan) is consistent with these requirements*

Audit Alert

Sample audit findings from other states:

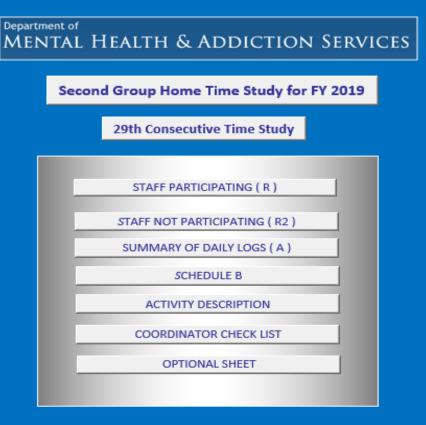
- Service plan requirements were not met
- Services were not documented, supported, or allowable
- Provider's staffing levels were not consistent with required level of care, or the providers claimed a higher level of care than was recommended
- Staff did not meet education and training requirements
- Progress notes were not documented

Time Study Training

What is the Role of the Time Study Coordinator?

- Act as the primary point of contact to DMHAS
- Prepare rosters of time study participants and other group home staff
- Determine the dates of the time study for the group home
- Train the staff about the process and activity codes
- Distribute and collect forms
- Verify the accuracy and completeness of the forms
- Forward the completed materials to DMHAS

Sample Time Study Template



Group Home Staff Rosters

All Group Home Staff

Time Study Participants (Roster 1)

Non-Time Study Participants (Roster 2)

It is important that all staff rosters are complete, including staff name, position title and paid hours. These must be accurate for rate setting purposes.

Group Home Staff Credentials

Staffing requirements for the MRO Group Homes are (per the MRO SPA):

- "The facility director will hold a bachelor's degree in a human services discipline and a minimum of three years of experience in a mental health services related position..."
- "...Direct service staff will hold either a bachelor's degree in a behavioral health related specialty or have two years experience in the provision of mental health services."

Who Should Participate in the Time Study? (Roster 1)

- All group home staff members whose job duties include providing direct services to residents should participate in the time study.
- Participation is based on the activity being performed, not the title of the staff member.

Who Should Participate in the Time Study? (Roster 1)

- Per diem staff should be included in the time study based on the duties they perform.
- Volunteers are not to be included. The time study is only designed to capture paid time.

Staff Roster 1

1	Main Menu	Roster R2 Show Overti	me														dmhas
Schedule R: Staff Roster																	
	Time Study Start Date: 4/28/2019 "5/4/2019 Group Home Name: Address: Provider Name: Number of Beds:																
			Number of Regular	Paid Hours					Total Paid	Total Paid							
	Last Name	First Name	Position Title	Shift Vorked	Hours in a Veek: 35.00, 37.50, 40.00	Day 1	Day 2	Day 3	Day 4	Day 5	Day 6	Day 7	Hours	Over Time Hours	Regular Hours	Overtime Hours	Total
	В	c	D	E	F	Reg	Reg	Reg	Reg	Reg	Reg	Reg	тт	U			
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THE ATURN COORDINATED					- PER SCHEDULE R												
ША	TIME STUDY COORDINATOR:					4						- PER SCHEDULE B					
Phone Number:						4						- PER SCHEDULE B					
Enail Address:						#						- PER SCHEDULE A					
Signature:						-						*DIA/0i					
Signature: Date:								l						*DIT(U:			
		D411.															

Staff Roster 2

- All staff who are not participating in the time study but have salaries coded to the group home program should be listed on the Staff Roster 2 tab.
- Which group home staff members are not required to participate in the time study?
 - Managers of the program with no direct care of clients
 - Clerical and fiscal staff
 - Food service
 - Housekeeping and maintenance

Staff Roster 2

Show Overtime Main Menu Go to Roster Schedule R2: Staff Not Participating in the Time Study Time Study Dates: 4/28/2019 5/4/2019 **Group Home Name:** Address: Provider Name: Number of Beds: Number of Regular Paid Hours Salary Salary Rate-Total **Total Paid** Hours on a Rate-Overtime Overtime Total Veek: Hours Regular Paid Hours Hours Day 2 Last Name First Name **Position Title** 35.00, Day 3 Day 5 Day 6 Day 7 Hours Day 1 Day 4 37.50, 40.00 Reg Reg Reg Reg Reg Reg Reg 3 9 10 11 12 13 15 16 17 18 19 20 21 22 23 24 TOTAL STAFF NOT PARTICIPATING IN TIME STUDY TOTAL STAFF PARTICIPATING IN TIME STUDY TOTAL STAFF IN THIS PROGRAM TIME STUDY COORDINATOR: Name: Phone Number: Email Address: Signature: Date:

Completing the Daily Log

- Each staff person listed on the Roster should complete a daily log indicating how they spent their time during the chosen week.
- At the end of the week, the participant should sign the form and obtain their supervisor's signature.
- The participant should then submit the form to their time study coordinator.

Recording Time on the Daily Log

- Total hours should reflect paid hours during the week.
- Time should be reported in hours, rounded to the nearest ¼ of hour.

Example 1.25 hours = 1 hour 15 minutes

• Staff should report all paid time regardless of the client's entitlements or eligibility status.

The Daily Log

		The bully Log
Main Menu	Go to Roster	DAILY LOG
		Group Home PNMI Time Study



Position Title:			
Emplogee Name: .			
Group Home Name:			
Time Study Veek:	4/28/2019	то	5/4/2019
Address:			
Provider Name:			

			Hours												
	Di	a y 1	1 Day 2 Day 3		Day 4		Da	Day 5		Day 6		g 7]		
	4/28	/2019	4/29	/2019	4/30	4/30/2019		2019	5/2/	2019	5/3/	2019	5/4/	2019	TOTAL
	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	
A Paid leave, meal breaks, relief breaks															
B General administration															
C Room and board															
D Counseling															
E Community living skills															
F Health, health education, treatment planning and support															
G Non-Covered Facility Hours															
H Other Activities															
Subtotal Hours	:														
Grand Total Hours	:														·

		Notes:	
EMPLOYEE SIGNATURE:	SUPERVISOR'S SIGNATURE	,	
X	X	1	
Date:	Date:		

Schedule A

- Schedule A is a summary of the time study week by activity code.
- Information from each participant's daily log will be automatically pulled into Schedule A.

Schedule A

Main Menu Go to Roster

Schedule A: Summary of Daily Logs Group Home PNMI Time Study



All Employees Worked Hours											
Group	Home Name:										
Time	Study Week:	4/28/2019	то	5/4/2019							
	Address:										
Pro	vider Name:										

						AIIE	mployees	Worked H	lours						1
	Da	y 1			Day 3 4/30/2019		Da	y 4	Day 5		Da	ıy 6	Da	ıy 7	1
ACTIVITIES	4/28	/2019					5/1/2019		5/2/2019		5/3/2019		5/4/2019		TOTAL
	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	ОТ	Reg	OT	Reg	OT]
A Paid leave, meal breaks, relief breaks															
General administration															
Room and board															
Counseling Counseling															
Community living skills															
Health, health education, treatment planning and support															
Non-Covered Facility Hours															
H Other Activities															
Subtotal Hours															
Grand Total Hours															

lease refer to the instructions to identify perso	nel who are required to complete the time study.
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All time studies should be completed for the same representative week.

The week chosen for completion of the time study must exclude holidays.

The purpose of the time study is to provide DMHAS and DSS with a basis for setting appropriate rates.

C

TIME STUDY COORDINATOR'S SIGNATURE:
x
DATE:

Schedule B

- Schedule B will also automatically pull in details from each participant's Daily Log.
- This schedule is a summary of the time study week by participant and activity code.

Schedule B

В	Main Nenu Go t	to Itoeter			9	SCHEDUL	ЕB					dmhas
		Group Home Name:		G	roup Hom	e PNMI Ti	me Study					
		Time Study Week:	28-Apr-20	19	TO	4-May-20	19	-				
		Address: Provider Name:						-				
		Flovider Maille:						-				
							me Activi					
			Α	В	С	D	E	F	G	Н	ł	
			Paid leave, meal breaks, relief breaks	General administratio n	Room and board	Counseling	Community living skills	Health, health education, treatment planning and support	Non-Covered Facility Hours	E .69		Total Hours
			5 6 6 6 6 6	nist c	E O O) Š	E B	feal roat drini upp	호등호	Other		
	Last Name	First Name	Paj relie	admi	2	Š	8≅	ed.	Š.	9		
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	TOTAL HOUR	S PER TIME STUDY										<u> </u>
TIME	STUDY COORDIN	IATOR:						l				
		Name:]		Inclu	ding R2	-
		Phone Number:]				_
		Email Address:						l				
		Signature: Date:						1				
		Date:										

Optional Tracking Log

- Participants can use this form to record their activities for 15-minute intervals throughout the day.
- At the end of the day the totals by activity should be transferred to the Daily Log.
- Providers should retain these Tracking Logs for audit purposes. They do not need to be submitted to DMHAS.

Optional Tracking Log

Main	Menu			DMHAS Pro	vider Time St	udy Log Shee	et			
Date:				_		_			_	
			DAY 1 O	DAY 2	DAY 3 O	DAY 4 O	DAY 5	DAY 6	DAY 7 (3)	
Participant	Name:		•	•	•	•	•		-	_
Provider N	ame:				Date Shift Star	ts:				
Time	Paid leave, meal breaks, relief breaks		Room and board	Counseling	Community living skills	Health, health education, treatment planning and support	Non-Covered Facility Hours	Other Activities		
Segment Hr. 0.15							0			
Hr. 0.15	O)	0	0	0	0	0	0	0	0	0
Hr. 0.45	0	0	0	0	0	0	0	0	0	0
Hr. 1.00	Ö	Ö	Ö	o l	Ö	o l	Ö	Ö	O	o o
Hr. 1.15	0	0	0	0	0	0	0	0	0	0
Hr. 1.30	O	O	O	O	O	O	0	O	O	O
Hr. 1.45	0	0	0	0	0	0	0	0	0	0
Hr. 2.00	0	0	0	0	0	0	0	0	0	0
Hr. 2.15	0	0	0	0	0	0	0	0	0	0
Hr. 2.30	0	0	0	0	0	0	0	0	0	0
Hr. 2.45	0	0	0	0	0	0	0	0	0	0
Hr. 3.00	0	0	0	0	0	0	0	0	0	0
Hr. 3.15	O	0	0	0	0	0	0	0	0	0
Hr. 3.30	0	0	0	0	0	0	0	0	0	0
Hr. 3.45	0	0	0	0	0	0	0	0	0	0
Hr. 4.00	0	0	0	0	0	0	0	0	0	0
Hr. 4.15	0	0	0	0	0	0	0	0	0	0
Hr. 4.30	0	0	0	0	0	0	0	0	0	0
Hr. 4.45	0	0	0	0	0	0	0	0	0	0
Hr. 5.00	0	0	0	0	0	0	0	0	0	0
Hr. 5.15	0	0	0	0	0	0	0	0	0	0
Hr. 5.30	0	0	0	0	0	0	0	0	0	0
Hr. 5.45	0	0	0	0	0	0	0	0	0	0
Hr. 6.00	0	0	0	0	0	0	0	0	0	0

Time Study Coordinator Checklist

- This checklist is meant to be a comprehensive list of the activities required to complete the time study as a time study coordinator.
- It is optional and does not need to be submitted to DMHAS.

Time Study Coordinator Checklist

Mair	n Menu	Go to Roster	Go to Roster R2		
				Time Study Coordinator	
				ease complete this Checklist Monday, November 26, 2018	YES NO
				ionday, november 20, 2010	123 140
1.				the time study will be performed at the group home and notified DMHAS? onsecutive days between October April 28 and June 8, 2019.	
2.	Time St	tudy Roster			
	a. H	dave you listed part	icipants alphabetic	ally by last name?	
				participant? Example: Manager, Case Manager, etc.	
		-	_	ours for each employee?	
				iem" for their Position Title?	
	e. F	lave you entered th	e shift worked(1, 2 c	or3) by the participant?	
З.	Time St	tudy Participants			
	a. F	dave you informed a	ind trained staff me	mbers about the time study?	
	Ь. Н	dave you reviewed t	he activities and tra	ained staff members about the activities definitions?	
4.	Schedu	ule A: Daily Log Forr	ns		
				te each schedule A?	
			-	e "Non-Covered Facility Hours"?	-
			_	d copy of their schedule?	-
	a. L	Jo you have employ	ees that participate	ed in only one time study this fiscal year?	
5.		ule B: Summary Tot	-		
				h employee's Schedule A?	
	Ь. А	Are the totals on Sch	nedule B equal to th	ne total on the Roster? If not, please check each schedule A.	
6.	Collecti	ion of the Daily Logs	5		
	a. F	tas each Daily Log I	been signed and da	ated by the participant and their supervisor?	
				all employees listed on the Roster?	
		, -		ation on the original Tracking Logs?	\perp
	d. C	Do the electronic co	pies equal the total	ls on the signed copies?	
7.	Have yo	ou entered each sta	aff persons' Daily Lo	og into the Excel template provided by DMHAS?	
8.	Have yo	ou emailed the com	pleted Roster and [Daily Logs to DMHAS by June 17, 2019?	
				<u>Ryan,Grealis⊚ct.gov</u>	
9.	Have yo	ou sent hard copies	_	DMHAS through the mail by June 24, 2019?	
			Departme	ent of Mental Health and Addition Services	
				410 Capitol Avenue, 4th Floor Hartford, CT 06134-1431	
				Ryan Grealis	
10.	Have yo	ou retained the <u>orig</u> i	<u>nals</u> of all material	s for audit purposes?	

When Will the Time Study Be Held?

 The time study is to be completed for any 7 consecutive days during the period from:

Sunday, April 28th – Saturday, June 8th, 2019

- The 7 day period should be selected to avoid unusual circumstances such as holidays and staff vacations.
- The time study coordinator should determine the 7 days and inform staff and DMHAS.
- All participants at a group home must use the same 7 day time period.

Submission to DMHAS

- 1. Email- Please submit electronic copies of the time study to DMHAS by Monday, June 17th, 2019.
- 2. Mail- Please submit signed, paper copies of the time study to DMHAS by Monday, June 24th, 2019.
- 3. Providers must retain all original time study documents for audit purposes in accordance with Medicaid regulations.

Time Study Results

Time Study Results

All MRO Gro	oup Homes (1)(2)(3)												
Rate Year	Time Study Year	Direct Hours (5) Week 1	Direct Hours (5) Week 2	Admin Week 1	Admin Week 2	Paid Leave Week 1	Paid Leave Week 2	Non-Reimb Week 1	Non-Reimb Week 2	Total Hours Week 1	Total Hours Week 2	Grand Total	Allocated Admin & Paid Leave (6)	Time Study Allocation %
FY2020	FY2018	2,271.50	2,006.75	1,709.75	1,841.65	477.00	422.75	1,293.75	1,556.60	5,752.00	5,827.75	11,579.75	2,713.62	60.38%
FY 2019	FY2017	2,163.25	2,123.50	1,907.25	1,708.55	519.50	437.50	1,382.25	1,419.45	5,972.25	5,689.00	11,661.25	2,704.29	59.95%
FY 2018	FY 2016	2,315.00	2,251.00	1,817.50	1,935.75	520.00	465.00	1,319.50	1,351.75	5,964.50	6,003.50	11,968.00	2,904.66	62.42%
FY 2017	FY 2015	2,320.50	2,407.75	1,781.75	1,673.25	499.50	573.50	1,547.50	1,226.50	6,149.25	5,881.00	12,030.25	2,745.35	62.12%
FY 2016	FY 2014	1,935.50	2,328.60	1,829.50	1,716.20	586.50	538.30	1,609.25	1,384.40	5,960.75	5,967.50	11,928.25	2,751.77	58.82%
FY 2015	FY 2013	1,999.25	2,093.70	1,736.25	1,700.90	656.50	769.00	1,641.50	1,690.15	6,033.50	6,253.75	12,287.25	2,718.47	55.43%
FY 2014	FY 2012	2,229.90	2,034.45	1,835.00	1,669.65	468.80	696.65	1,698.55	1,779.75	6,232.25	6,180.50	12,412.75	2,532.62	54.76%
FY 2013	FY 2011	2,463.60	2,316.95	1,624.10	1,899.25	618.10	686.50	1,750.95	1,787.80	6,456.75	6,690.50	13,147.25	2,753.32	57.30%
FY 2012	FY 2010	2,298.15	2,343.40	1,732.00	1,802.00	701.95	682.90	1,666.15	1,667.66	6,398.25	6,495.96	12,894.21	2,879.38	58.33%
FY 2011	FY 2009	2,249.05	2,475.45	1,634.50	1,792.50	638.90	695.75	1,933.90	1,938.75	6,456.35	6,902.45	13,358.80	2,684.07	55.46%
FY 2010	FY 2008	2,327.75	2,288.75	1,716.90	1,868.75	665.75	661.75	1,820.75	1,836.50	6,531.15	6,655.75	13,186.90	2,821.47	56.40%
FY 2009	FY 2007	2,101.75	2,150.00	1,113.50	1,241.70	1,142.75	803.60	2,441.75	2,564.50	6,799.75	6,759.80	13,559.55	2,120.68	47.00%
Subtotal		26,675.20	26,820.30	20,438.00	20,850.15	7,495.25	7,433.20	20,105.80	20,203.81	74,706.75	75,307.46	150,014.21	32,329.69	57.21%
(1) On April	1, 2015 Glenlun	nan changed	designation	from MRO (
(0) 0 1	1 2012 Diese		!!! 6				11.5							

⁽²⁾ On January 1, 2012, Birmingham Group Health Services and Harbor Health Services merged to form BHCare, Inc.

⁽³⁾ Central Naugatuck Valley Help's Kinsella Commons Group Home closed 1/31/2012- No longer participating in time study in FY2011.

⁽⁴⁾ Recovery Network of Programs' Huntington Group Home closed 12/5/2012- No longer participating in time study in FY2012.

⁽⁵⁾ Direct hours include Counseling, Community living skills and Health, health education, treatment planning and support.

⁽⁶⁾ Calculated by allocating a % of Admin and Paid Leave time against the number of Direct Hours worked. Includes Admin hours submitted on R2, if applicable.

Rate Setting Methodology

- The formula used for rate setting is spelled out in great detail in the Medicaid State Plan Amendment (SPA)
- The SPA can be found on the DMHAS website (<u>www.ct.gov/dmhas</u>) under Major Initiatives – Medicaid Rehab Option – Group Home
- It uses the following components:
 - Time Study Results- Percentage of time spent on Rehabilitative Services & an allocation of administrative time and paid time off
 - Annual Financial Report
 - Census- Clients Served Report
 - Inflation (CPI)

Impact of Time Study on Rate Setting

Example 1								
Employee	Position	Direct Service	Admin.	Paid Leave	Non-Reim.	Total	Allocated Admin and Paid Leave Time	Allocation %
Employee 1	Program Manager	10	58	-	12	80	26	45%
Employee 2	Counselor	40	15	-	25	80	9	62%
Employee 3	Counselor	40	15	-	25	80	9	62%
Employee 4	Residential Monitor	5	10	-	65	80	1	7%
Total		95	98	-	127	320	46	44%

Example 2 - I	mpact of Paid Leave							
Employee	Position	Direct Service	Admin.	Paid Leave	Non-Reim.	Total	Allocated Admin and Paid Leave Time	Allocation %
Employee 1	Program Manager	10	58	-	12	80	26	45%
Employee 2	Counselor	40	15	-	25	80	9	62%
Employee 3	Counselor	16	15	24	25	80	15	3 9 %
Employee 4	Residential Monitor	5	10	-	65	80	1	7%
Total		71	98	24	127	320	52	38%

Change from Example 1

Impact of Time Study on Rate Setting

Example 1								
Employee	Position	Direct Service	Admin.	Paid Leave	Non-Reim.	Total	Allocated Admin and Paid Leave Time	Allocation %
Employee 1	Program Manager	10	58	-	12	80	26	45%
Employee 2	Counselor	40	15	-	25	80	9	62%
Employee 3	Counselor	40	15	-	25	80	9	62%
Employee 4	Residential Monitor	5	10	-	65	80	1	7%
Total		95	98	-	127	320	46	44%

Example 3 - I	Example 3 - Impact of Non-Reimburable Time											
Employee	Position	Direct Service	Admin.	Paid Leave	Non-Reim.	Total	Allocated Admin and Paid Leave Time	Allocation %				
Employee 1	Program Manager	10	58	-	12	80	26	45%				
Employee 2	Counselor	30	15	-	35	80	7	46%				
Employee 3	Counselor	40	15	-	25	80	9	62%				
Employee 4	Residential Monitor	5	10	=	65	80	1	7%				
Total		85	98	-	137	320	43	40%				

Change from Example 1

Rate Setting Example

Example 1							
	Time Study	Total Allowable	MRO Allowable	Clients	Rate Before		
Program	Results(1)	Costs(2)	Costs	Months	Inflation	Inflation	Rate
Group Home A	45%	\$300,000	\$135,000	50			
Group Home B	40%	\$200,000	\$80,000	45			
Group Home C	50%	\$350,000	\$175,000	75			
Total		\$850,000	\$390,000	170	\$2,294	3.5%	\$2,374

⁽¹⁾ The sum of MRO direct service time and an allocation of administrative time based on provider time studies.

⁽²⁾ Includes salaries, fringe benefits, allowable direct operating costs, central administration from provider AFRs.

Rate Setting Examples

Example 1							
	Time Study	Total Allowable	MRO Allowable	Clients	Rate Before		
Program	Results(1)	Costs(2)	Costs	Months	Inflation	Inflation	Rate
Group Home A	45%	\$300,000	\$135,000	50			
Group Home B	40%	\$200,000	\$80,000	45			
Group Home C	50%	\$350,000	\$175,000	75			
Total		\$850,000	\$390,000	170	\$2,294	3.5%	\$2,374

Example 2 - Program C time study results change, all other factors remain the same as Example 1										
	Time Study	Total Allowable	MRO Allowable	Clients	Rate Before					
Program	Results(1)	Costs(2)	Costs	Months	Inflation	Inflation	Rate			
Group Home A	45%	\$300,000	\$135,000	50						
Group Home B	40%	\$200,000	\$80,000	45						
Group Home C	45%	\$350,000	\$157,500	75						
Total		\$850,000	\$372,500	170	\$2,191	3.5%	\$2,268			

Change from Example 1 (\$107)

⁽¹⁾ The sum of MRO direct service time and an allocation of administrative time based on provider time studies.

⁽²⁾ Includes salaries, fringe benefits, allowable direct operating costs, central administration from provider AFRs.

Rate Setting Examples

Example 1							
	Time Study	Total Allowable	MRO Allowable	Clients	Rate Before		
Program	Results(1)	Costs(2)	Costs	Months	Inflation	Inflation	Rate
Group Home A	45%	\$300,000	\$135,000	50			
Group Home B	40%	\$200,000	\$80,000	45			
Group Home C	50%	\$350,000	\$175,000	75			
Total		\$850,000	\$390,000	170	\$2,294	3.5%	\$2,374

Example 3 - Program A expenditures decrease, all other factors remain the same as Example 1										
	Time Study	Total Allowable	MRO Allowable	Clients	Rate Before					
Program	Results(1)	Costs(2)	Costs	Months	Inflation	Inflation	Rate			
Group Home A	45%	\$200,000	\$90,000	50						
Group Home B	40%	\$200,000	\$80,000	45						
Group Home C	50%	\$350,000	\$175,000	75						
Total		\$750,000	\$345,000	170	\$2,029	3.5%	\$2,100			
					al ſ	5	(4074)			

Change from Example 1 (\$274)

⁽¹⁾ The sum of MRO direct service time and an allocation of administrative time based on provider time studies.

⁽²⁾ Includes salaries, fringe benefits, allowable direct operating costs, central administration from provider AFRs.

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Questions?

The End

Thank you!