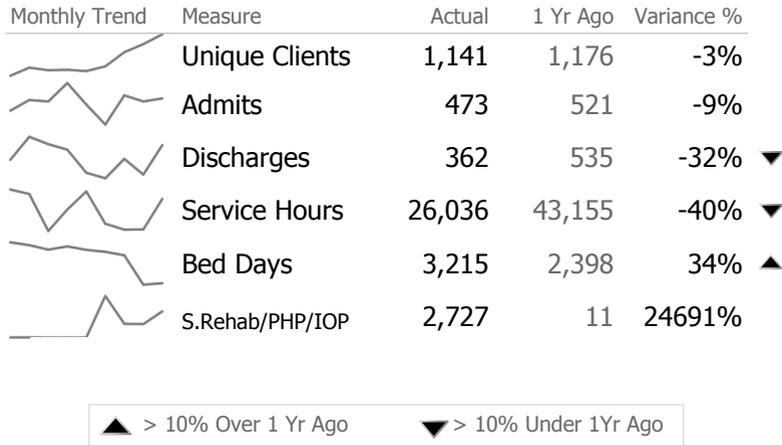
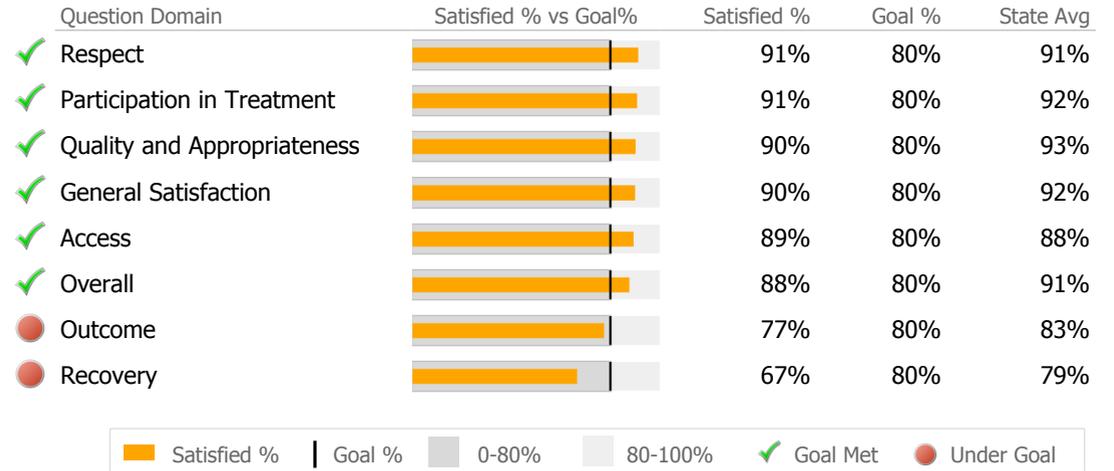


### Provider Activity

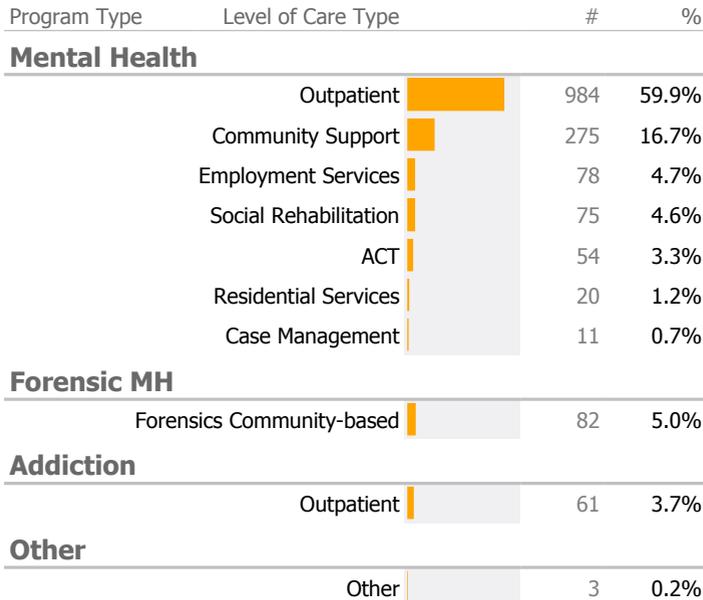


### Consumer Satisfaction Survey

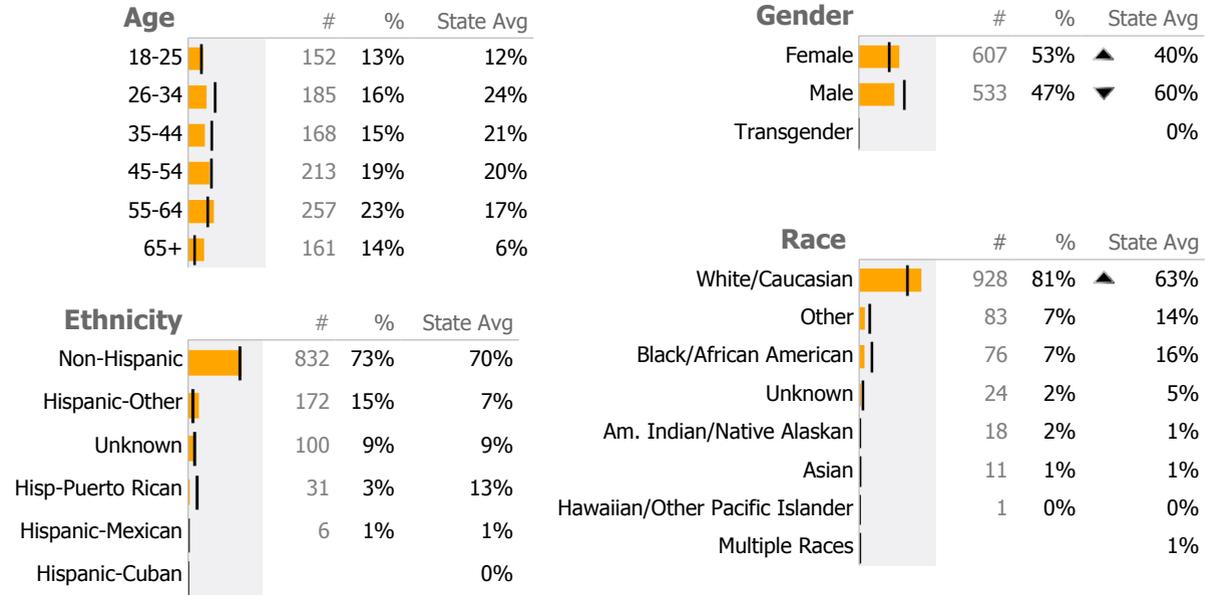
(Based on 333 FY18 Surveys)



### Clients by Level of Care



### Client Demographics



### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	61	95	-36% ▼
Admits	4	25	-84% ▼
Discharges	26	30	-13% ▼
Service Hours	246	541	-55% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	96%	92%
Valid TEDS Data	59%	88%
<b>On-Time Periodic</b>		
6 Month Updates	19%	25%
<b>Cooccurring</b>		
MH Screen Complete	53%	95%
SA Screen Complete	53%	99%
<b>Diagnosis</b>		
Valid Axis I Diagnosis	95%	99%
Valid Axis V GAF Score	93%	97%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Treatment Completed Successfully		14	54%	50%	54%	4%

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Not Arrested		56	92%	75%	84%	17% ▲
✓ Improved/Maintained Axis V GAF Score		50	82%	75%	58%	7%
● Stable Living Situation		51	84%	95%	81%	-11% ▼
● Employed		18	30%	50%	41%	-20% ▼
● Abstinence/Reduced Drug Use		17	28%	55%	51%	-27% ▼
● Self Help		10	16%	60%	31%	-44% ▼

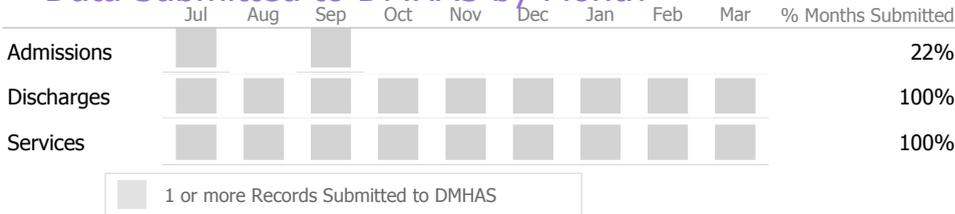
### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		34	94%	90%	60%	4%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ 2 or more Services within 30 days		3	75%	75%	65%	0%

### Data Submitted to DMHAS by Month



▲ > 10% Over ▼ < 10% Under

■ Actual | Goal ✓ Goal Met ● Below Goal

\* State Avg based on 113 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	N/A	96%
On-Time Periodic	Actual	State Avg
6 Month Updates	0%	63%
Cooccurring	Actual	State Avg
MH Screen Complete	N/A	92%
SA Screen Complete	N/A	92%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	0%	97%
Valid Axis V GAF Score	100%	91%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	50%	52%	N/A

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Social Support		1	100%	60%	67%	40% ▲
✓ Stable Living Situation		1	100%	95%	85%	5%
● Employed		0	0%	30%	25%	-30% ▼
● Improved/Maintained Axis V GAF Score		0	0%	75%	51%	-75% ▼

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Clients Receiving Services		0	0%	90%	86%	N/A ▼

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● 2 or more Services within 30 days		0	0%	75%	69%	-75% ▼

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
Services										11%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 94 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 42 Active Outreach & Engagement Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	275	293	-6%
Admits	86	123	-30% ▼
Discharges	73	126	-42% ▼
Service Hours	5,741	5,798	-1%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	89%	98%
On-Time Periodic	Actual	State Avg
6 Month Updates	23%	82%
Cooccurring	Actual	State Avg
MH Screen Complete	67%	90%
SA Screen Complete	64%	90%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	98%
Valid Axis V GAF Score	92%	96%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Treatment Completed Successfully		37	51%	65%	69%	-14% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Stable Living Situation		261	91%	80%	92%	11% ▲
✓ Social Support		180	63%	60%	82%	3%
● Employed		51	18%	20%	13%	-2%
✓ Improved/Maintained Axis V GAF Score		175	74%	65%	65%	9%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		209	98%	90%	99%	8%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions	█	█	█	█	█	█	█	█	█	100%
Discharges	█	█	█	█	█	█	█	█	█	100%
Services	█	█	█	█	█	█	█	█	█	100%

█ 1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

█ Actual    | Goal    ✓ Goal Met    ● Below Goal

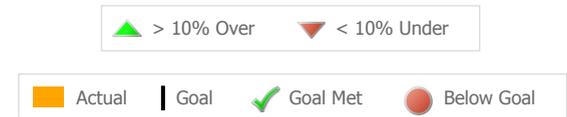
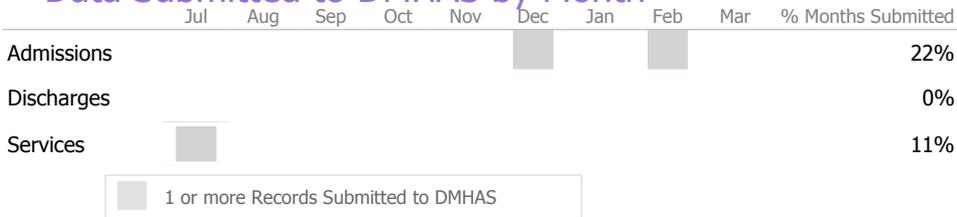
\* State Avg based on 37 Active CSP Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	3		
Admits	2	-	
Discharges	-	-	
Service Hours	-	-	



### Data Submitted to DMHAS by Month



\* State Avg based on 6 Active Integrated Primary Care Programs

# Jail Diversion 309-341

Bridges Healthcare, Inc.

Forensic MH - Forensics Community-based - Court Liaison-Jail Diversion

Connecticut Dept of Mental Health and Addiction Services

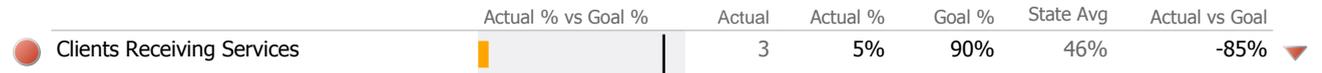
Program Quality Dashboard

Reporting Period: July 2018 - March 2019 (Data as of Jun 28, 2019)

## Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	82	56	46% ▲
Admits	50	39	28% ▲
Discharges	20	19	5%
Service Hours	5	-	

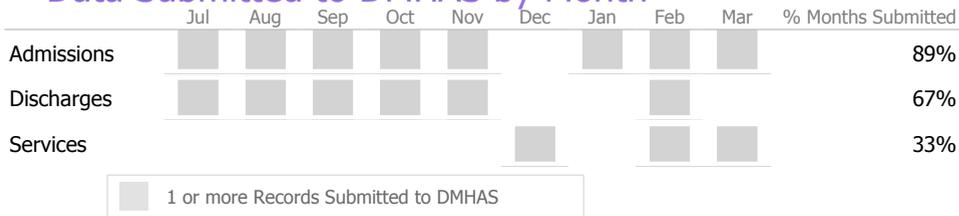
## Service Utilization



## Jail Diversion



## Data Submitted to DMHAS by Month



▲ > 10% Over ▼ < 10% Under

■ Actual | Goal ✓ Goal Met ● Below Goal

\* State Avg based on 19 Active Court Liaison-Jail Diversion Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	984	1,007	-2%
Admits	256	261	-2%
Discharges	162	286	-43% ▼
Service Hours	7,871	9,343	-16% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	91%	96%
On-Time Periodic	Actual	State Avg
6 Month Updates	22%	63%
Cooccurring	Actual	State Avg
MH Screen Complete	75%	92%
SA Screen Complete	74%	92%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	98%	97%
Valid Axis V GAF Score	90%	91%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		41	25%	50%	52%	-25% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		621	63%	60%	67%	3%
Employed		280	28%	30%	25%	-2%
Stable Living Situation		879	89%	95%	85%	-6%
Improved/Maintained Axis V GAF Score		614	72%	75%	51%	-3%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		782	94%	90%	86%	4%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		171	68%	75%	69%	-7%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions	█	█	█	█	█	█	█	█	█	100%
Discharges	█	█	█	█	█	█	█	█	█	100%
Services	█	█	█	█	█	█	█	█	█	100%

█ 1 or more Records Submitted to DMHAS

▲ > 10% Over ▼ < 10% Under

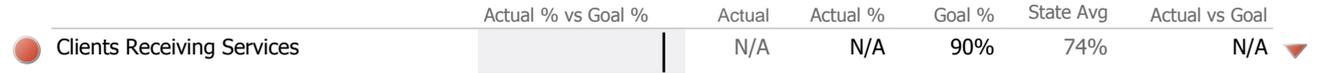
█ Actual | Goal ✓ Goal Met ● Below Goal

\* State Avg based on 94 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Service Utilization



### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%

 1 or more Records Submitted to DMHAS

 > 10% Over     < 10% Under

 Actual    |     Goal     Goal Met     Below Goal

\* State Avg based on 33 Active Social Rehabilitation Programs

## Senior Outreach

Bridges Healthcare, Inc.

Mental Health - Case Management - Outreach & Engagement

Connecticut Dept of Mental Health and Addiction Services

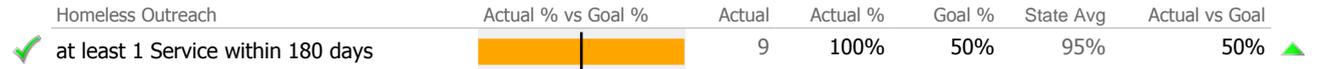
Program Quality Dashboard

Reporting Period: July 2018 - March 2019 (Data as of Jun 28, 2019)

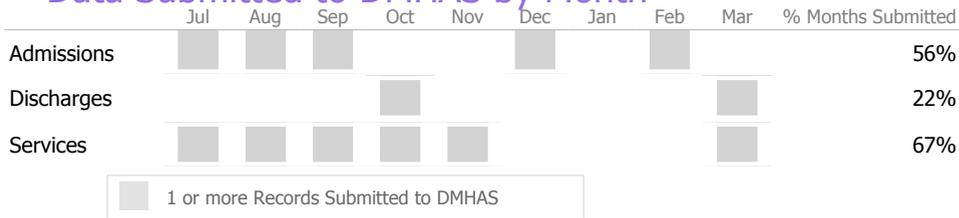
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	11		
Admits	9	-	
Discharges	4	-	
Service Hours	80	-	

### Service Engagement



### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 42 Active Outreach & Engagement Programs

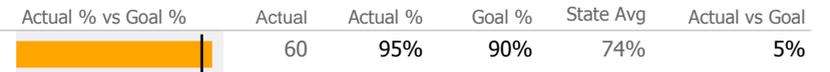
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	75	69	9%
Admits	17	9	89% ▲
Discharges	12	8	50% ▲
Service Hours	3,512	20,312	-83% ▼
Social Rehab/PHP/IOP Days	2,727	11	24691% ▲

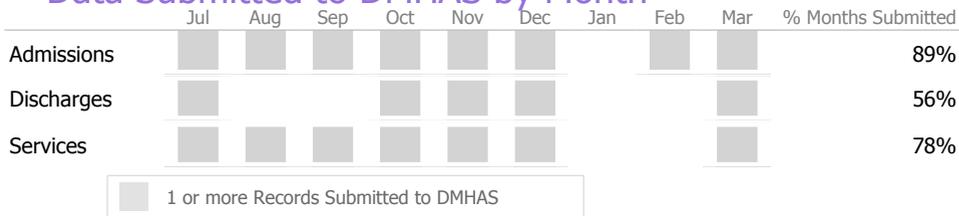
### Service Utilization



Clients Receiving Services



### Data Submitted to DMHAS by Month



\* State Avg based on 33 Active Social Rehabilitation Programs

**SOR- Recovery Coach - Outreach**

Bridges Healthcare, Inc.

Addiction - Recovery Support - Peer Based Mentoring

Connecticut Dept of Mental Health and Addiction Services

Program Quality Dashboard

Reporting Period: July 2018 - March 2019 (Data as of Jun 28, 2019)

**Program Activity**

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	

Valid TEDS Data  N/A NaN

Cooccurring	Actual	State Avg
MH Screen Complete	 N/A	94%
SA Screen Complete	 N/A	93%

**Data Submitted to DMHAS by Month**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%

 1 or more Records Submitted to DMHAS

 > 10% Over  < 10% Under

 Actual  Goal  Goal Met  Below Goal

\* State Avg based on 5 Active Peer Based Mentoring Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	50%	51%	N/A

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Abstinence/Reduced Drug Use		N/A	N/A	55%	60%	-55% ▼
Employed		N/A	N/A	50%	33%	-50% ▼
Improved/Maintained Axis V GAF Score		N/A	N/A	75%	54%	-75% ▼
Not Arrested		N/A	N/A	75%	89%	-75% ▼
Self Help		N/A	N/A	60%	30%	-60% ▼
Stable Living Situation		N/A	N/A	95%	87%	-95% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data		N/A 93%
Valid TEDS Data		N/A 99%
On-Time Periodic	Actual	State Avg
6 Month Updates		N/A 37%
Cooccurring	Actual	State Avg
MH Screen Complete		N/A 84%
SA Screen Complete		N/A 98%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%

> 10% Over < 10% Under

Actual Goal Goal Met Below Goal

\* State Avg based on 23 Active Buprenorphine Maintenance Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	78	82	-5%
Admits	37	38	-3%
Discharges	35	46	-24% ▼
Service Hours	559	608	-8%

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Employed		33	42%	35%	42%	7%

### Service Utilization

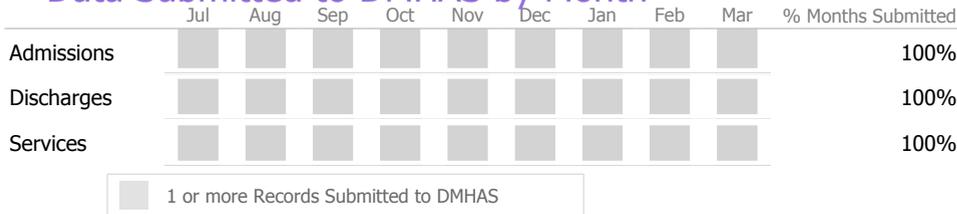
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		42	95%	90%	97%	5%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	88%	97%

On-Time Periodic	Actual	State Avg
6 Month Updates	38%	88%

### Data Submitted to DMHAS by Month



> 10% Over < 10% Under

Actual | Goal Goal Met Below Goal

\* State Avg based on 43 Active Employment Services Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	54	63	-14% ▼
Admits	8	9	-11% ▼
Discharges	13	18	-28% ▼
Service Hours	7,273	6,554	11% ▲

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Treatment Completed Successfully		5	38%	65%	60%	-27% ▼
✓ No Re-admit within 30 Days of Discharge		12	92%	85%	93%	7%
● Follow-up within 30 Days of Discharge		2	40%	90%	48%	-50% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data		97%
On-Time Periodic	Actual	State Avg
6 Month Updates		88%
Cooccurring	Actual	State Avg
MH Screen Complete		95%
SA Screen Complete		96%
Diagnosis	Actual	State Avg
✓ Valid Axis I Diagnosis		98%
✓ Valid Axis V GAF Score		89%

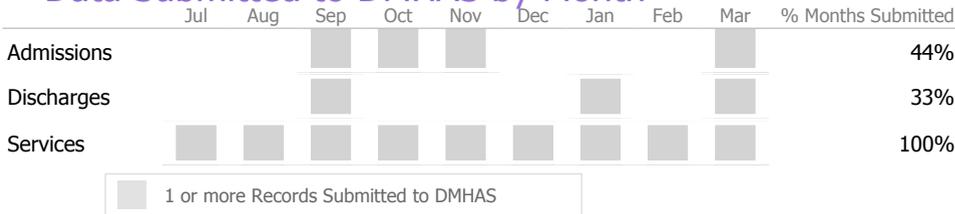
### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Stable Living Situation		46	85%	60%	91%	25% ▲
✓ Social Support		38	70%	60%	79%	10%
✓ Employed		9	17%	15%	14%	2%
● Improved/Maintained Axis V GAF Score		40	78%	85%	56%	-7%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		40	98%	90%	99%	8%

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 23 Active Assertive Community Treatment Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	20	15	33% ▲
Admits	4	14	-71% ▼
Discharges	16	-	
Service Hours	750	-	
Bed Days	3,215	2,398	34% ▲

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	92%	98%
On-Time Periodic 6 Month Updates	100%	84%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Treatment Completed Successfully		2	12%	60%	68%	-48% ▼
✓ Follow-up within 30 Days of Discharge		2	100%	90%	66%	10%

### Recovery

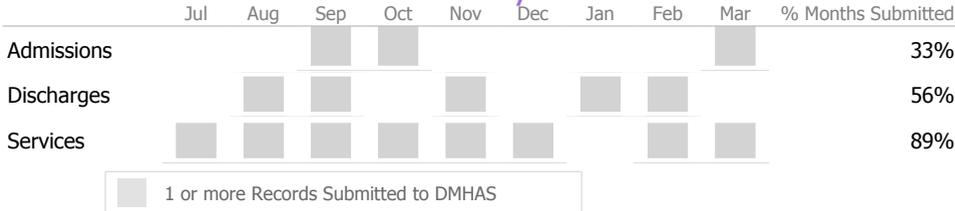
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Social Support		15	75%	60%	82%	15% ▲
● Employed		4	20%	25%	13%	-5%
● Stable Living Situation		15	75%	95%	96%	-20% ▼

### Bed Utilization

	12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
✓ Avg Utilization Rate		4	487 days	0.1	293%	90%	94%	203% ▲

Legend: < 90% (light blue), 90-110% (grey), > 110% (red)

### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 79 Active Supervised Apartments Programs