

Addressing Behavioral Health Disparities and Improving Cultural Competence within a Statewide System of Care

Arthur C. Evans, PhD, Deputy Commissioner

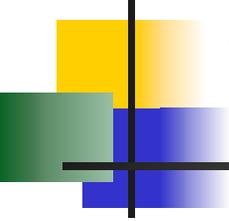
Wayne F. Dailey, PhD, Senior Policy Advisor

Connecticut Department of Mental Health and Addiction Services

Dietra Hawkins, PsyD and Ijeoma Achara-Abrahams, PsyD, and
Raquel Andres, Ph.D.

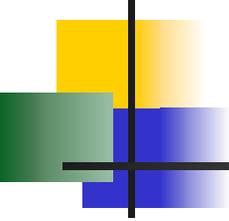
Post Doctoral Fellows

Yale University School of Medicine



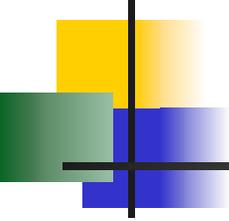
Who are we? -- We're DMHAS

- Department of Mental Health and Addiction Services
 - CT's public sector behavioral health authority
- Substance abuse and mental health services
 - administrator
 - payer
 - provider
- 3,600 employees, two hospitals, 15 LMHAs
- \$500 million/year operating expenses
- Contract with 250 private non-profit agencies
- 60,000 people served annually



What are the public sector challenges?

- Attend to the most clinically complex cases
- Address full spectrum of client needs
 - Housing, medical, financial, transportation
- Client involvement in multiple systems
 - Family and Social Services, Criminal Justice
- Provider system is under intense pressure
 - Under-staffed, under- resourced, best staff recruited away, need for improved quality
 - Changes in private sector care are increasing demand
- Recent layoffs and funding reductions



What do we need to do to meet these challenges?

- Maintain “Safety Net” responsibility
- Improve care quality within limited resources
- Provide holistic care
- Address increased client acuity/chronicity
- Build and maintain a culturally competent system of care
- Reduce health disparities
- Improve client outcomes

How significant is the problem of mental illness in the U.S.? **44 Million**

Annual prevalence, adults only

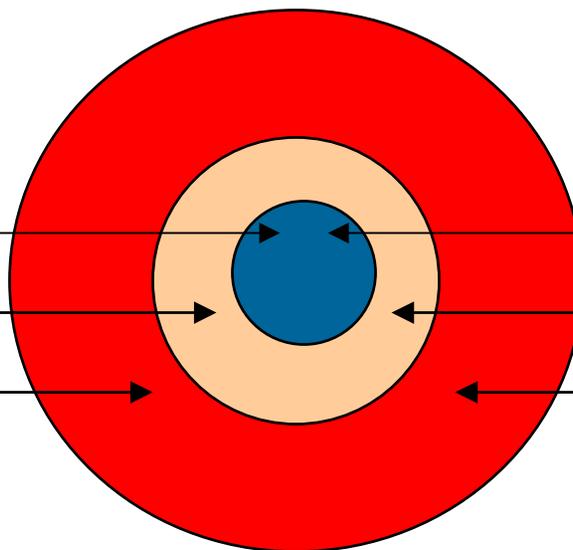


Percent of Adult
Population

SPMI 2.6%

SMI 5.4%

MI 23.9%



Number of Adults

SPMI 4.8 Million

SMI 10.0 Million

MI 44.2 Million

SPMI = Severe and Persistent Mental Illness

SMI = Serious Mental Illness

MI = Any form of Mental Illness

How does mental illness rank among disabling diseases?

- WHO - "Global Burden of Disease Study"

Disease burden by selected illness in established market economies

	Percent of DALYs
All cardiovascular conditions	18.6
All mental illnesses (includes suicide)	15.4
All malignant diseases (cancer)	15.0
All respiratory diseases	4.8
All alcohol use	4.7
All infectious and parasitic diseases	2.8
All drug use	1.5

*Disability Adjusted Life Year: a measure of years of life lost to premature death and years lived with disability of a specified severity and duration.

How are Public Sector Behavioral Health Clients doing in Treatment?

General Impression



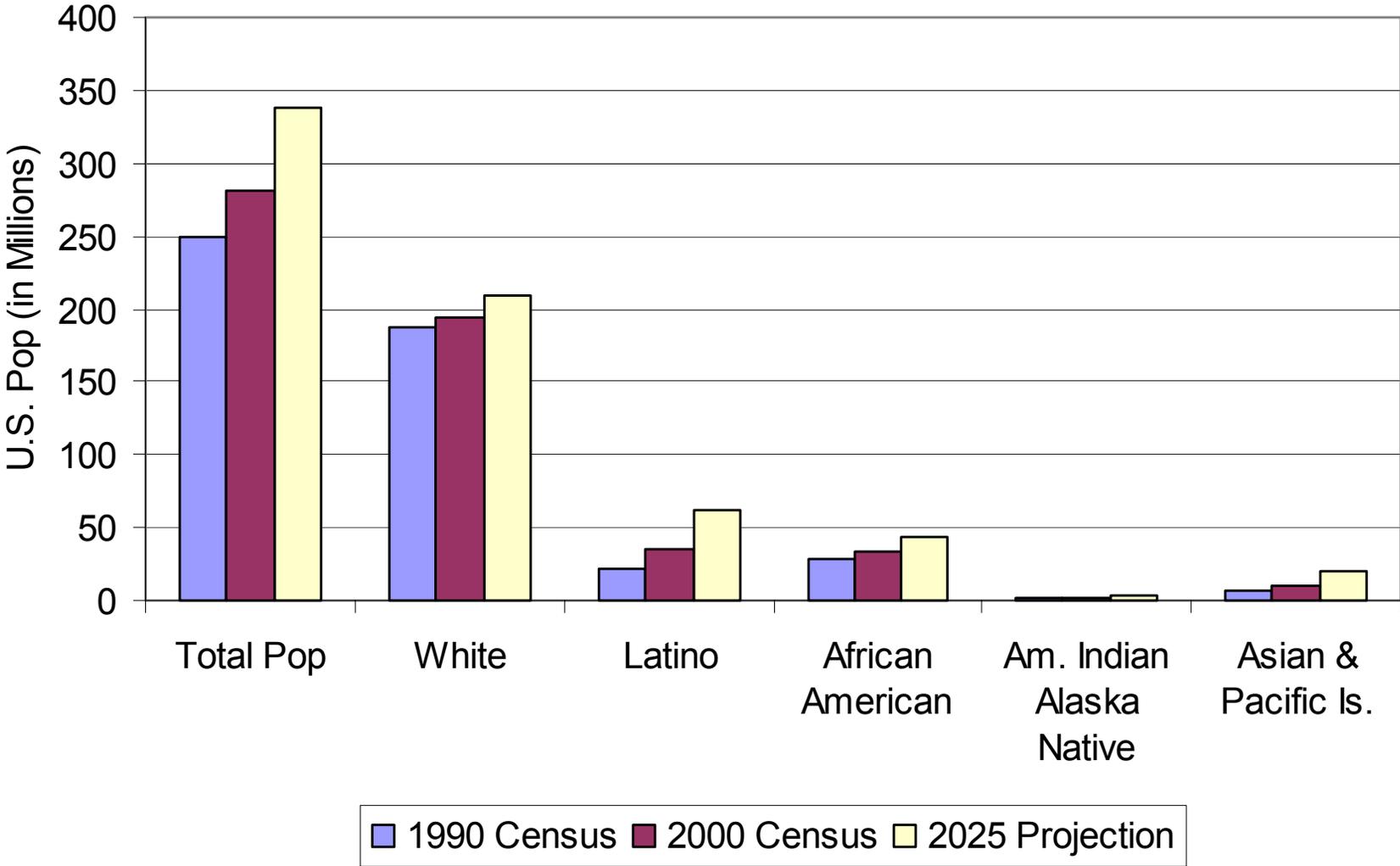
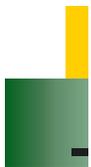
Behavioral Health Disparities: What did the Surgeon General find?

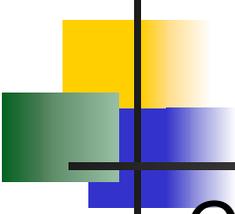
- Ethnic and racial minorities:
 - Less access to, and availability of, mental health services
 - Less likely to receive needed mental health services
 - Those in treatment often receive a poorer quality of mental health care
 - Underrepresented in mental health research
 - Experience a greater burden of disability



Mental Health: Culture, Race and Ethnicity: A Supplement to Mental Health:
A Report of the Surgeon General (2001)

U.S. Population by Race and Hispanic Origin





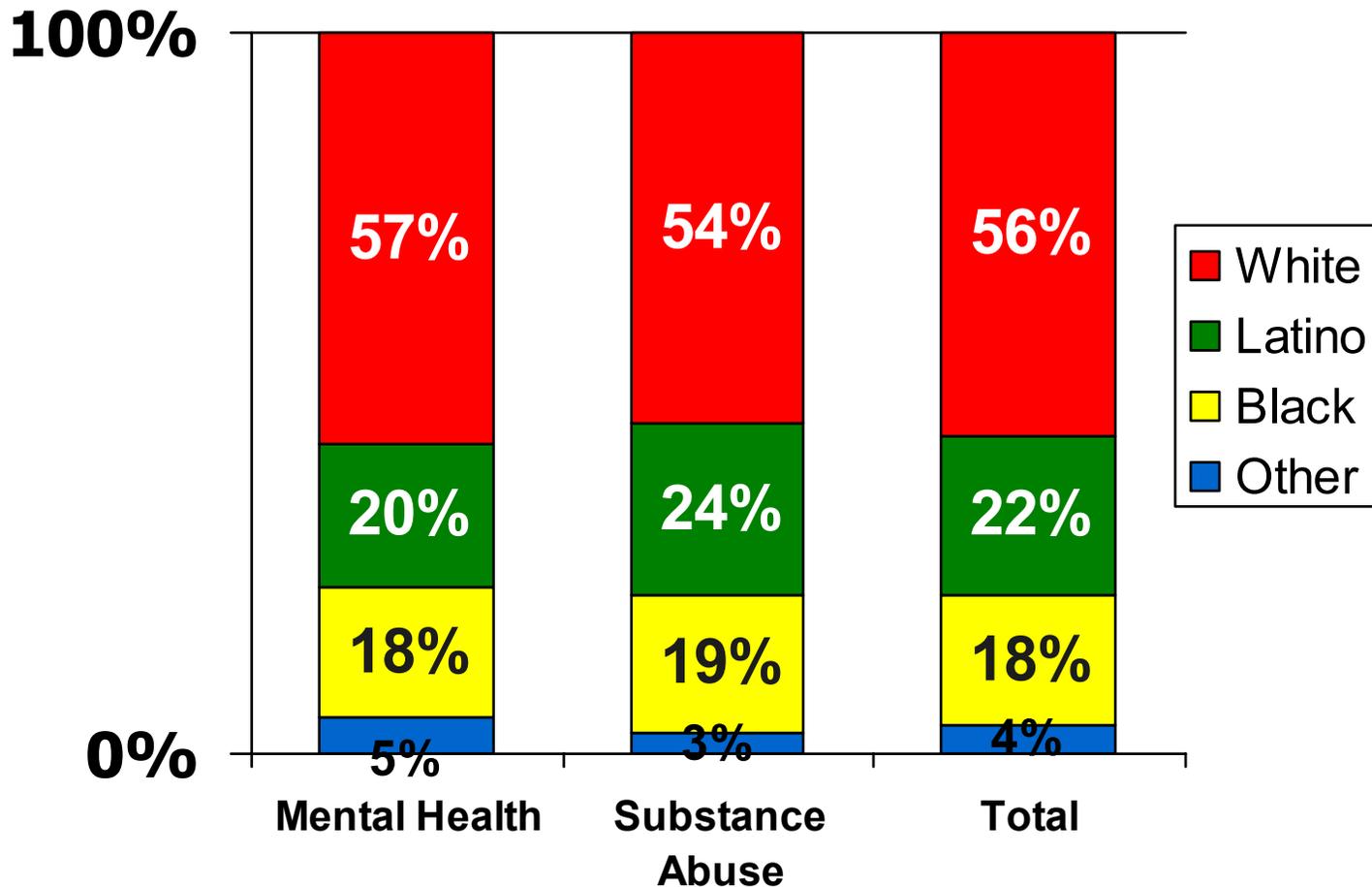
What demographic changes can we expect in Connecticut?

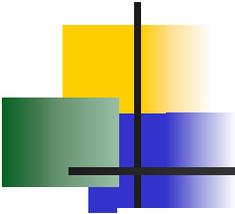
Connecticut demography in 2000 and in 2025

CT Population in Thousands	July 2000	July 2025	% Change
Latino*	288	574	99.3
African American	324	490	51.2
Am Indian, Eskimo, Aleut	8	11	37.5
Asian & Pacific Islander	80	171	113.8
White	2873	3065	6.7
TOTAL	3285	3737	13.8

Who's using public sector services?

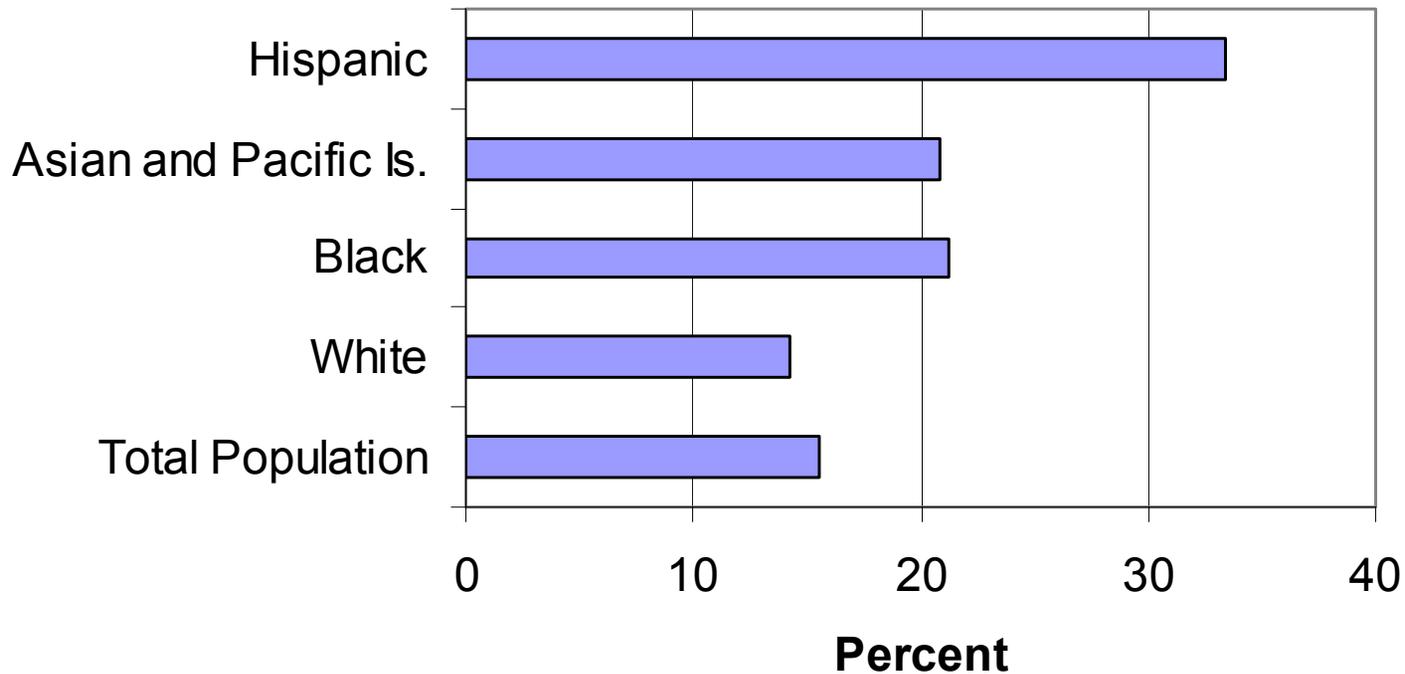
DMHAS Fiscal Year 2003 Data





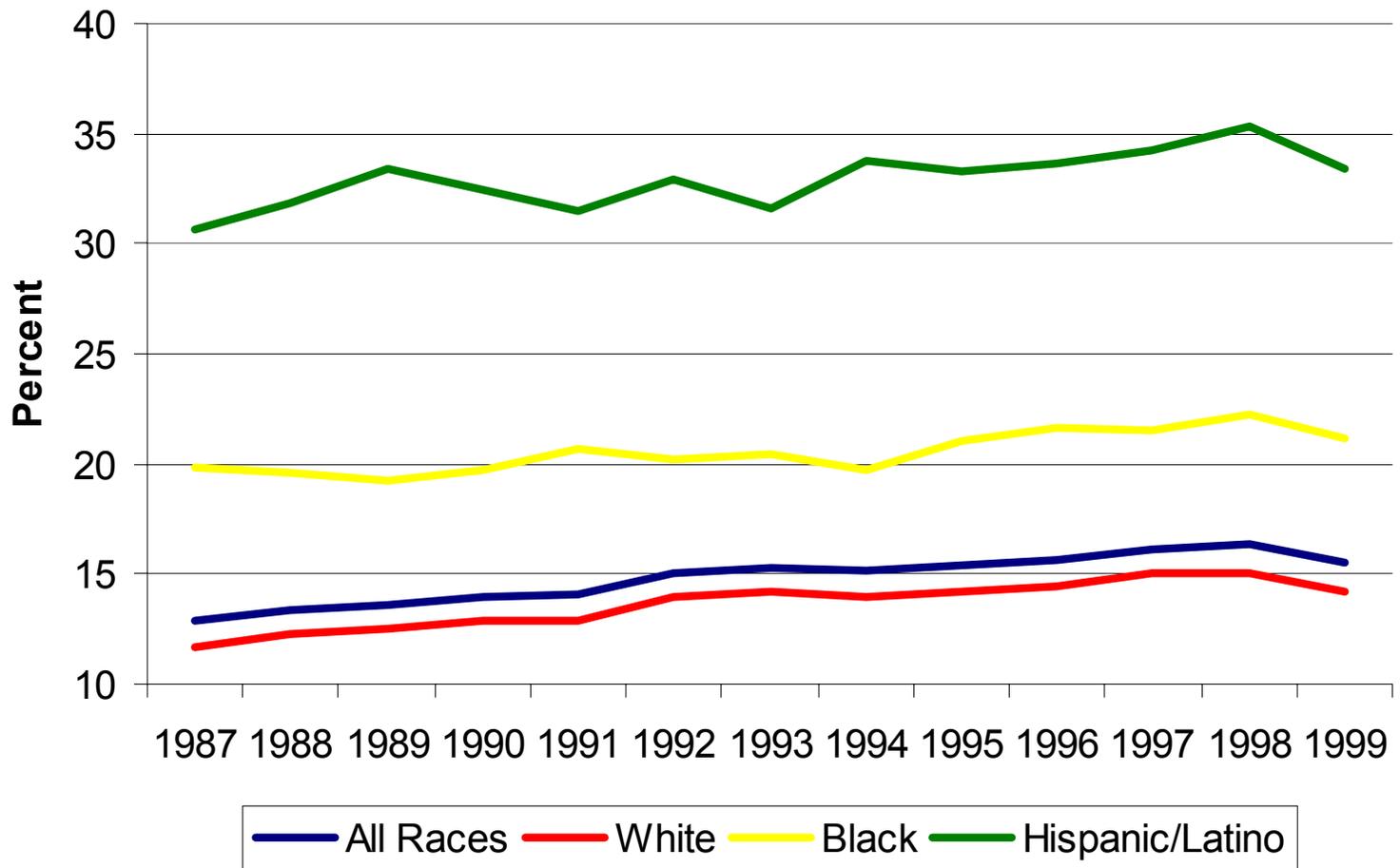
Who is uninsured?

U.S. Population Without Health Insurance During the Entire Year 1999



Uninsured gradually increasing

Uninsured People in the U.S. 1987 to 1999

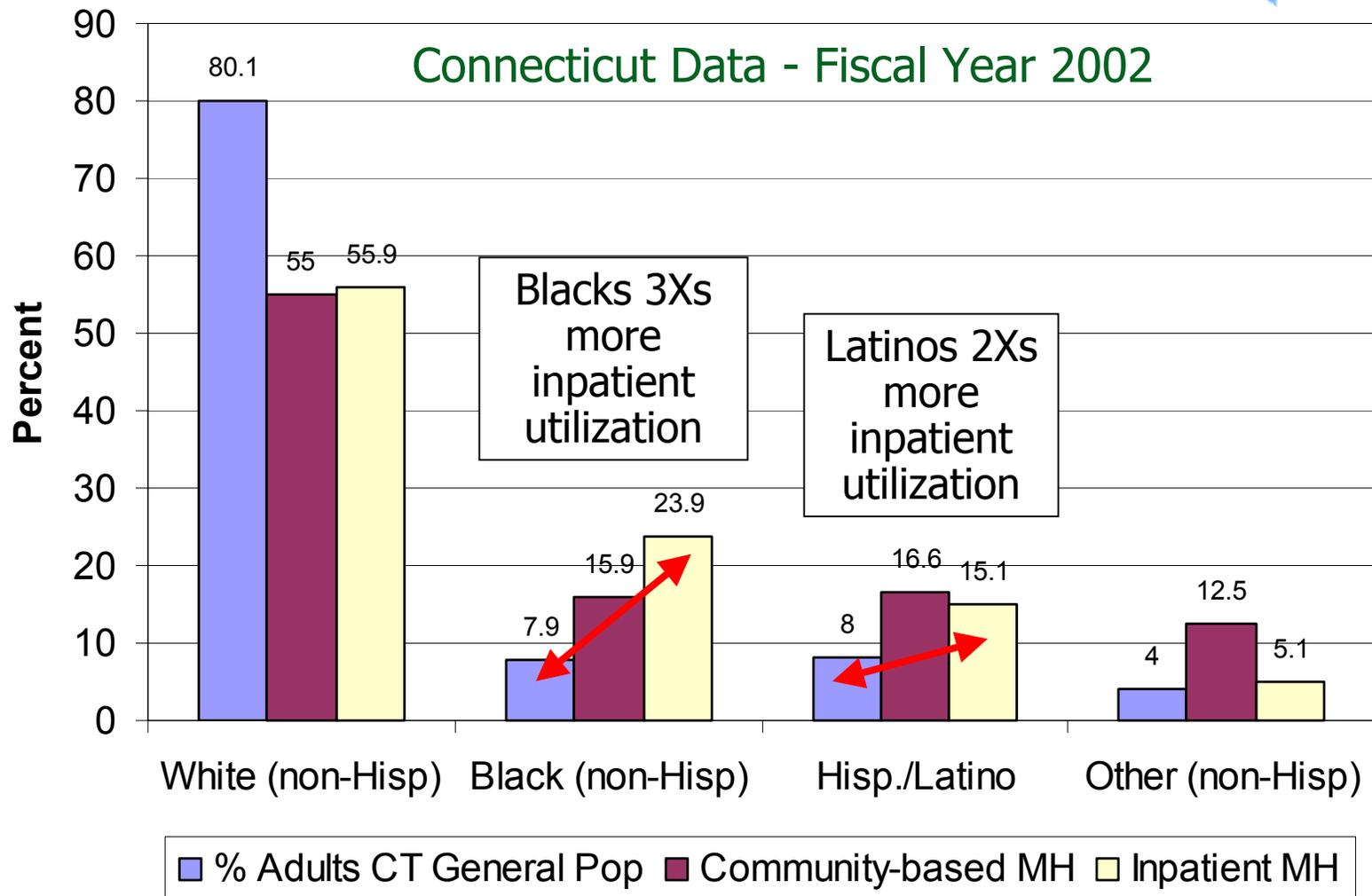


Who uses psychiatric emergency services and why?



- Lonnie Snowden Ph.D., UC Berkeley: More African Americans using PES than expected based on % in community population
- Why?
 - Substitution
 - Untreated illness
 - Economic stress
 - Intolerance

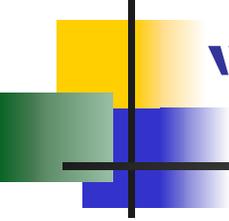
Who gets hospitalized?



Who gets overmedicated or is denied medications they need?



- Schizophrenia (PORT) Patient Outcome Research Team
 - Most treatment not consistent with Evidence-based Practice
 - 1/3 were over-medicated and 1/3 were under-medicated
 - Antidepressants were prescribed to only 1/2 despite known suicide risk in this population
 - 15% of people with schizophrenia commit suicide
 - African Americans were twice as likely to be over-medicated and twice as likely to be denied antidepressants as Whites



Who gets

“New Generation” antipsychotics?

- V. Ganju and L. Schacht (2002) looked at 32,000 episode of inpatient care
- Half of clients served had psychotic disorder diagnoses
- 49% - 82% received antipsychotic meds
- Whites with schizophrenia and “other psychotic disorders” were more likely to receive new generation meds than Black/African American and Hispanic clients

What about use of “New Generation” antipsychotics meds in a Connecticut state hospital?



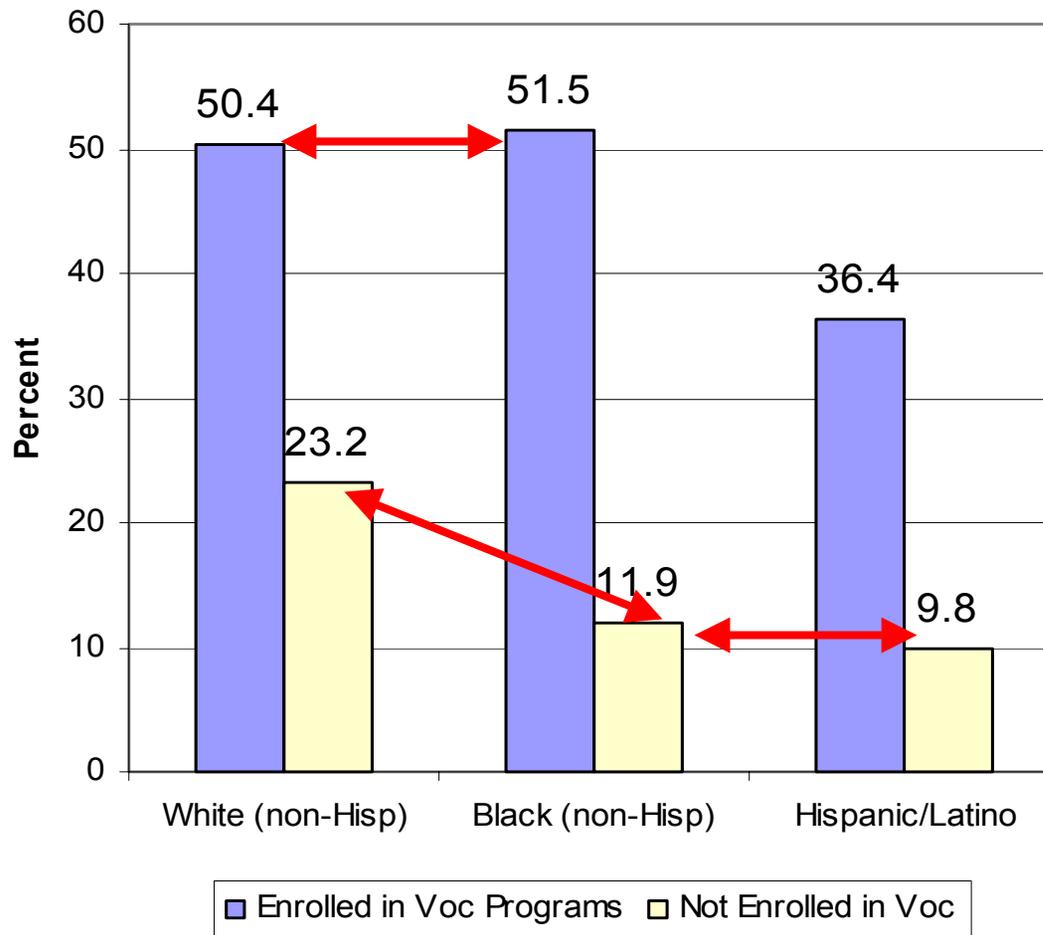
- Patients receiving new generation antipsychotic meds increased significantly: 80% in FY99 to 87% in CY01
- During FY99: Significantly fewer African American patients received atypical meds (72% African American versus 82% among all other patients)
- But During CY01: Gap in use of newer meds closes (85% African Americans versus 87% among all other patients)

Who gets vocational services and a paid job?



Results from the "Voice Your Opinion 2000-2001" Connecticut Consumer Survey

■ Culturally competent care wipes out health disparities



What causes health disparities?

- Factors that co-vary with race/ethnicity
 - Income, education and environment
- Still some important relationships

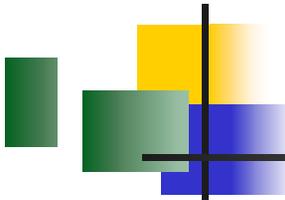


What are some of the other causes?

- Service fragmentation
- Absence of qualified service provider(s)
- Culturally specific needs of clients
- Language barrier + meaning barrier
- Societal stigma
- Racism and discrimination
- Mistrust, fear of treatment, relevance of treatment
- Absence of holistic approach
- Cost (absence of health insurance)

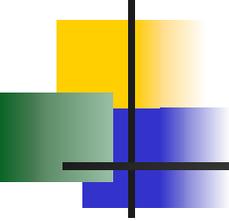
Treatment Access





What are some of the institutional barriers?

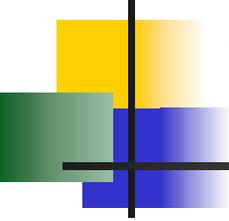
- Client racial and ethnic groups perceive that behavioral health services are:
 - fragmented - not well organized
 - not set up to address their needs
 - not relevant
- Clients believe they're not going to be able to communicate
 - U.S. Surgeon General's Report on Mental Health



What's our approach to addressing behavioral health disparities?

- Develop a Culturally Competent System of Care (CCSC)

CCPⁿ ≠ CCSC

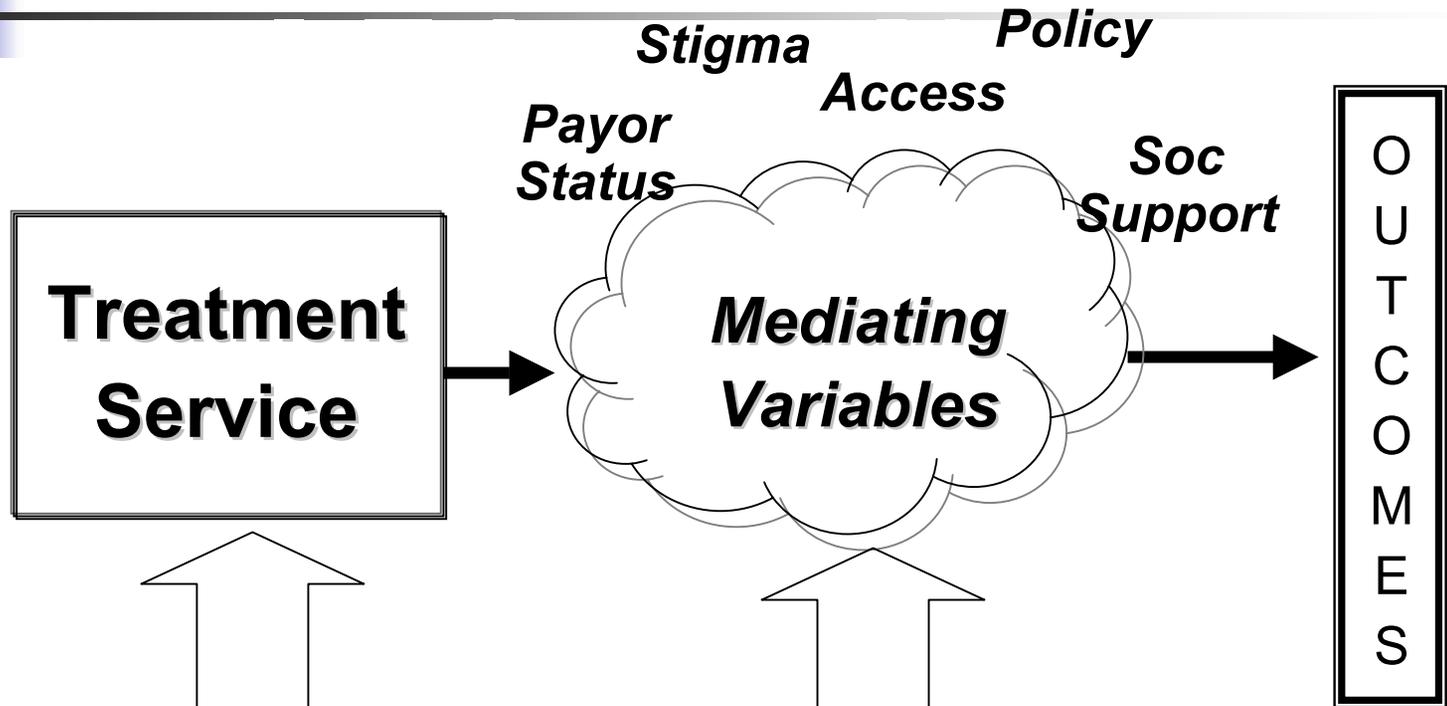
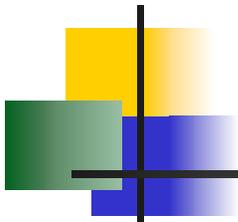


What is Cultural Competency?

- A culturally competent mental health system incorporates skills, attitudes, and policies to ensure that it is effectively addressing the treatment and psychosocial needs of consumers and families with diverse values, beliefs, and sexual orientations, in addition to backgrounds that vary by race, ethnicity, religion, and/or language.
- The extent to which programs provide effective services to members of various cultural backgrounds.

What's been the discussion about how treatment works?





Treatment Improvement ✓
Cultural Competency

Need to Understand
✓ *Include in Our Conceptualizations*
✓ *Intervene*

The ACES Model

Issues

Geographical Access
 Psychological Access
 Physical Access
 Insurance Coverage

Treatment Participation
 Admission Process
 Establishment of Trust
 Therapeutic Relationship

Therapeutic Relationship
 Quality Treatment
 Languages spoken

Indigenous Healers
 Ecological Perspective of Clients
 Community relationship

Access

Client Engagement & Retention

Effective Tx Services

Supports in Community

O
U
T
C
O
M
E
S

Interventions

Addressing Payer Issues
 Geographical Access
 Culturally Specific Programs
 Staff Selection

Culturally Specific Programs
 Inviting Environment

Motivational Enhancement Therapy (MET)
 Transcultural Approaches
 Hire bilingual therapists

Faith Community connections
 Self-Help Groups

Indicators

Penetration Rates
 Geo Mapping
 Proportion in LOC

Length of Stay
 Frequency of Visits

Clinical Outcomes
 Treatment Completion
 Quality of Life Measure

Relapse/Recidivism Rates

Access

Issues:

- Lack of awareness of community resources
- Geographic location/access
- Language barriers

Interventions:

- Increase awareness thru. collaboration & community activism
- Neighborhood clinic
- Provide services/forms in language of preference

Indicators:

- Level of interagency communication/collaboration.
- Proximity, % of target group in region, walk-ins
- % bilingual staff, penetration rates of monolingual groups

Engagement and Retention

Issues:

- Lack of cultural referent in physical environment
- Insufficient outreach efforts
- Higher Drop out Rates for people of color

Interventions:

- Create a culturally welcoming environment
- Reform outreach efforts, solicit support of advocates
- Motivational Interviewing

Indicators:

- Length of stay, frequency of visits, early treatment dropout
- Number of outreach referrals and people leaving treatment AMA
- Treatment Completion Rates

Effective Treatments

Issues:

- Treatment-as-usual
- Fragmented services

Interventions:

- Culture-specific
- Integrated services

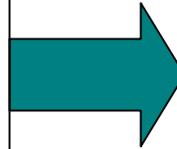
Indicators:

- Completion rates, quality of life, client satisfaction
- For Latinos: Participation of family members in treatment
- Continuity of care, increased collaboration

Supports in the Community

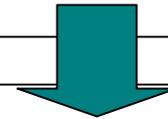
Issues:

- Lack of links to natural/community supports
- Lack of community resources



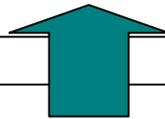
Interventions:

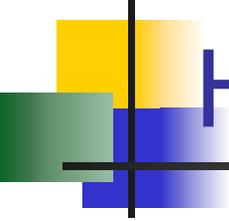
- Integrate natural/community supports in treatment
- Develop community resources/programs



Indicators:

- Level of involvement of family/spiritual leader in treatment
- Number of community culture-specific programs and relapse/recidivism rates





What is the DMHAS Health Disparities Initiative?

Goals:

- Identify and reduce behavioral health disparities
- Improve quality of care by enhancing cultural competence
- Create sustained *Systems Change*
- Contribute to the body of scientific knowledge

What are the characteristics of a Culturally Competent System of Care?

Uses a Multi level - Multi-dimensional Approach

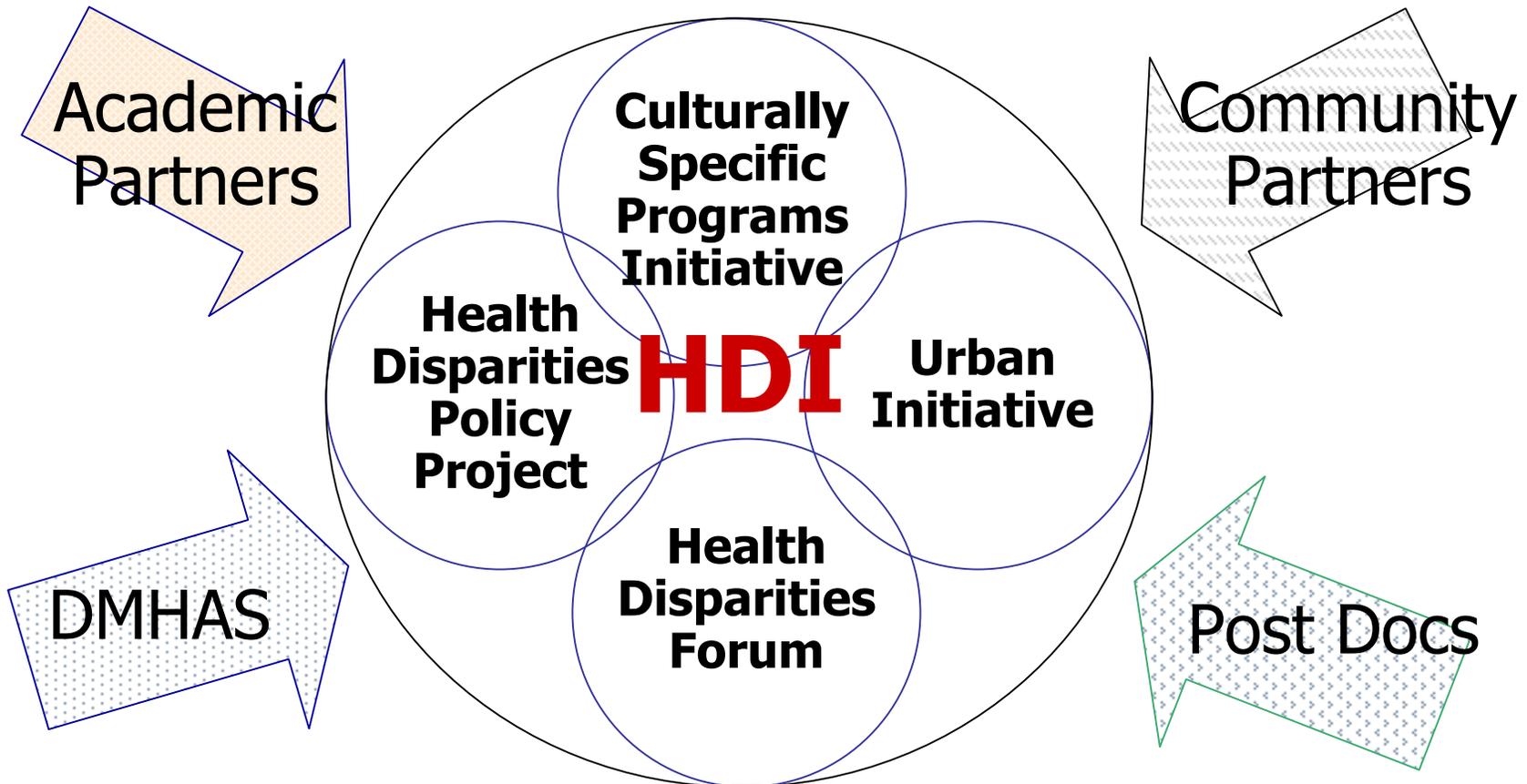
- Clinical (Practitioner)
- Program (Provider)
- System (Policy)



- Training
- Standard Setting
- Contracting
- Data systems/MIS
- Quality Management
- Clinical/Systems Policy
- Consumer Advocacy/ Input/Satisfaction
- Evaluating care

What are the characteristics of a Culturally Competent System of Care?

Involves simultaneous initiatives



Health Disparities Initiative (HDI)

What are the characteristics of a Culturally Competent System of Care?



Involves many different partners

Academic Partners

UConn

Center for Trauma Response/ Recovery & Preparedness

Dept. of Psychiatry

Yale

The Consultation Center

Dept. of Psychiatry

Center Urban Health, Poverty and Disability

DMHAS

Senior Leadership

Office of Multicultural Affairs

Health Disparities Forum

Community Partners

CT Institute for Cultural Literacy and Wellness

Urban Initiatives

Faith Community Initiatives

Asian Family Services & Khmer Advocates

CT Psychological Association, Diversity Taskforce

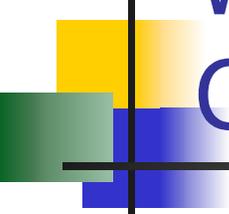
Hartford Call to Action

Connecticut Association for United Spanish Action

New Haven Family Alliance

Recovery Communities

Postdoctoral Fellows

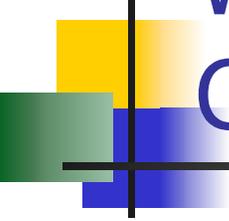


What are the characteristics of a Culturally Competent System of Care?

Promotes consumer and community empowerment and includes outreach to the community

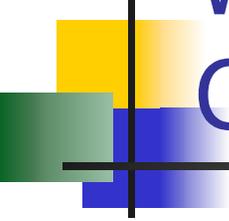
■ New Haven Family Alliance

- Sought consumer and provider's perspectives
- Provided consultation
- Empowerment
- Reciprocal relationship



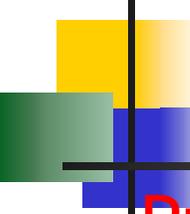
What are the characteristics of a Culturally Competent System of Care?

- Uses a Data Driven approach
- Promotes use of “Evidence-based Practices”
 - Evidence-based
 - Evidence-supported
 - Evidence-informed
 - Evidence- suggested
- Focused on outcomes



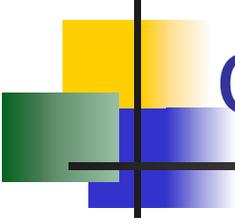
What are the characteristics of a Culturally Competent System of Care?

- **Supported by policy and financial resources**
 - Change language in contracts
 - Training initiatives
 - Medicaid
 - Augment services through Grants



What are the characteristics of a Culturally Competent System of Care?

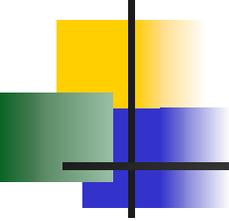
- Provides culturally competent treatment based on understanding of:
 - Language, history, tradition, beliefs and values
 - Nuances of communication
 - understanding the meaning of words and idioms
 - non-verbal - human and environmental communication
 - Building trust between client and clinician
 - Understanding the role of:
 - Racial identity, spirituality/religion, family, alternative healing practitioners/methods
- Is based on collaborative planning of treatments and supports :
 - Involving clients, families and spiritual/faith resources



Enhancing the Cultural Relevance of Treatment Programs

The Challenge:

- To assess the ways culturally specific programs are qualitatively different from traditional approaches
- To determine in what ways the culturally relevant approaches influence outcomes
- To operationalize cultural competence

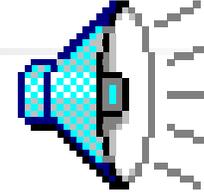


Enhancing the Cultural Relevance of Treatment Programs (cont'd.)

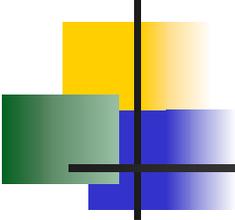
The Approach:

- Draw on the literature and existing programs to:
 - Isolate critical factors in programs
 - Develop treatment models
 - Test the models
- Use outcome results to inform policy

Identifying the critical components of cultural competence



- Literature Review
- Qualitative Research
- Case Study: The Amistad Village Project
 - Focus Groups
 - Ethnographic observation
 - Interviews
 - Analysis of policies and procedures
- Consumer Surveys



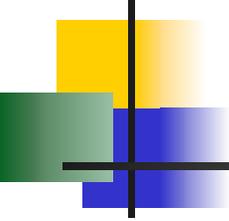
Summary

Use cultural competence as a vehicle to address health disparities

Characteristic	BH	PH	Characteristic	BH	PH
Complex understanding of clients and systems	X	X	Data driven approach	X	X
Multi-level approach	X	X	Evidence-based practices	X	X
Multi-dimensional approach	X	X	Focused on outcomes	X	X
Simultaneous initiative	X	X	Culturally relevant treatment	X	X
Multiple partnerships	X	X	Collaborative planning of treatments and supports	X	X
Consumer and community empowerment/outreach	X	X	Supported by policy and financial resources	X	X

BH = Behavioral Healthcare

PH = Primary Healthcare



Need for Behavioral Health Care



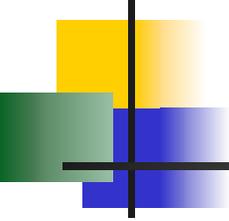
- African Americans:
 - Overall rates of mental illness similar to non-Hispanic whites
 - Differences in prevalence of specific illnesses
 - Suicide rates lower but on the rise
 - Environmental, economic and social factors
 - Exposure to violence, homelessness, incarceration, social welfare involvement
 - Less access to behavioral health services

Need for Behavioral Health Care

■ Latinos/Hispanic Americans:

- Overall rates of MI similar to non-Hispanic whites
- Higher rates of some disorders
 - Anxiety-related and delinquency behaviors, depression and drug use, more common among Latino youth
 - Higher rates of depression among elderly Latinos
- Culture-bound syndromes:
 - Susto (fright), nervios (nerves), mal de ojo (evil eye), and ataque de nervios
- Access to behavioral health services is limited





Need for Behavioral Health Care

- Asian Americans/Pacific Islanders



- Limited data on prevalence of MI
 - Existing data suggests overall rates similar to whites
 - Higher rates of depression, PTSD
 - Somatic complaints of depression
 - Culture-bound syndromes
 - Lower suicide rates - except elderly women who have the highest suicide rates in U.S.
- Refugees with PTSD
- Language barrier limits access to services

Need for Behavioral Health Care

■ American Indians and Alaska Natives

- Limited data on prevalence of MI
 - One small study with 20 year follow-up found 70% lifetime prevalence of MI
 - Increase rise of depression among older adults
 - Suicide rate 1.5xs national average with young males accounting for 2/3 of suicides
 - 2nd decade of life has highest mortality rate
 - Alcohol dependence, alcohol related deaths
- Little information on service utilization patterns

