### 2017 Annual Report on the Regional Performance Incentive Program

Prepared by the Office of Policy and Management in accordance with CGS Sec. 4-124s(e)

#### **Overview**

The Regional Performance Incentive (RPI) Program was established under the provisions of Section 8 of Public Act 07-239, "An Act Concerning Responsible Growth". The Office of Policy and Management (OPM) administers the RPI Program, in accordance with the requirements of Section 4-124s of the Connecticut General Statutes (CGS), as amended from time to time.

The goal of the RPI Program is generally to encourage municipalities to participate in voluntary inter-municipal or regional shared services projects that have the potential to produce measurable "economies of scale", provide desired or required public services, and lower the costs and tax burdens associated with the provision of such services. Eligible applicants currently include any regional council of governments (COG), any two or more municipalities acting through a COG, any Economic Development District, or any combination thereof.

RPI Proposals may be submitted by eligible applicants to OPM by December 31<sup>st</sup> of each year, and must be for one of the following purposes: 1) The joint provision of any service that one or more participating municipalities currently provide but which is not provided on a regional basis; (2) a planning study regarding the joint provision of any service on a regional basis; or (3) shared information technology services. A copy of each such proposal shall be sent to the legislators representing the participating municipalities.

### Funding

Initial funding for the RPI Program was established under Section 21 of Public Act 07-1 of the June Special Session, which provided a one-time appropriation of \$8,600,000 from the FY 2007 General Fund surplus for use in FY 2008. However, no additional RPI Program funding was appropriated for use in either FY 2009, FY 2010 or FY 2011.

Effective with the start of FY 2012, a new funding stream was established under Section 93(1) (K) of Public Act 11-6, which designated a portion of the revenue generated by both the hotel tax and the motor vehicle rental surcharge to the OPM-administered Regional Planning Incentive Account. Funds accrue to the Account on a monthly basis, so OPM typically cannot commit funds for grants until after sufficient funds have accrued. CGS Section 4-66k, as amended, directs OPM to use such funds first for annual state grant-in-aid to COGs\* and then for grants under the RPI Program.

\*In accordance with CGS Sec. 8-31b, each regional council of elected officials (CEO) and regional planning agency (RPA) restructured to form a COG prior to January 1, 2015. Collectively, these three entities were previously referred to as regional planning organizations (RPOs), so this acronym is used throughout this document for historical context.

Since the inception of the Regional Planning Incentive Account, there have also been other legislatively-authorized uses of such funds, beyond those currently specified in CGS Section 4-66k. These include:

- Section 190 of Public Act 12-1 (June Special Session) allowed funds to be used for a Voluntary Regional Consolidation Bonus Pool (\$0.377 mil. in FY 13);
- Section 15 of Public Act 12-1 (December Special Session) used proceeds from the Account's FY 2013 revenue for deficit mitigation (\$7.5 mil. in FY 13);
- Sections 87 and 328 of Public Act 13-247 required annual transfers to the Municipal Reimbursement and Revenue Account to allow for the expansion of the state's fiberoptic Nutmeg Network, a Tax Incidence Study, and grants to municipalities and Boards of Education to facilitate the implementation of the Uniform Chart of Accounts (\$2.82 mil. in FY 14; \$2.07 mil. in FY 15; \$1.87 in FY 16);
- Section 229 of Public Act 14-217 dedicated funding for five demonstration projects selected by the Municipal Opportunities and Regional Efficiencies (M.O.R.E.) Commission, including voice-over-internet protocol (VOIP), internet streaming of municipal meetings, regional hosting services, online Human Resources portal, and electronic document management system (\$1.311 mil. in FY 15);
- Section 484 of Public Act 15-5 (June Special Session) requires OPM to provide a grant to the City of Middletown for general municipal purposes (\$1.5 mil. in FY 16); and
- Section 36 of Public Act 16-1 authorizes OPM to use proceeds from the Account's FY 2016 revenue for deficit mitigation (\$1.5 mil. in FY 16).

These additional legislative authorizations, which total over \$18.9 million, have resulted in a proportional reduction in the amount of funding available to OPM for RPI Program grant awards. Furthermore, Section 74(J) of Public Act 15-244 removed the diversion of hotel tax and motor vehicle rental surcharge revenue to the Regional Planning Incentive Account in FY 17, so OPM did not solicit RPI applications by December 31, 2016 due to the lack of funding.

### **Summary of RPI Program Grants (By Funding Round)**

#### **Round 1 – FY 2008**

The FY 2008 RPI proposals were diverse, but there were certain areas of interest that many of the member municipalities shared: technical assistance was generally a high priority, as was public safety and maintenance of infrastructure.

RPOs were allowed to invest funds that were not immediately expended on projects in interest-bearing accounts, with the interest earned to be expended to further their RPI projects. The Capitol Region Council of Governments (CRCOG) requested and was granted permission to increase the budgets of some projects, as a result of the availability of accrued interest.

All twenty-four (24) grants from Round 1 have been closed out. Two projects, the CRCOG Digital Health Departments and CRCOG Regional Police Training Facility were deemed no longer viable and discontinued. The unexpended balances of these projects, combined with the

unexpended balance from the completed CRCOG Traffic Team project, resulted in \$1,143,203 being returned to the General Fund.

<u>Table 1</u> provides additional information on the FY 2008 projects. It reflects how funding has been utilized and savings achieved, whether the grant was used to leverage other public and private investments, and other pertinent information about each project.

#### Round 2 - FY 2012

Following the completion of Round 1, Section 5 of Public Act 11-61 expanded the pool of eligible applicants to include *any two or more municipalities and any economic development district*, as well as RPOs. This Act also expanded the types of projects eligible for funding to include the *preparation of a planning study for the delivery of an existing or new service on a regional basis*, and it authorized the OPM Secretary to give priority to certain proposals.

For Round 2, OPM received thirty (30) proposals from RPOs, partnering municipalities and an Economic Development District, totaling \$12,511,992, prior to the December 31, 2011 application deadline. OPM reviewed the proposals and awarded twenty (20) grants totaling \$7,471,639 to those applicants that were deemed to best meet the program goals and requirements.

<u>Table 2</u> provides additional information on FY 2012 projects.

### Round 3 - FY 2014

Due to the deficit mitigation requirements of Section 15 of Public Act 12-1 (December 2012 Special Session), Round 3 was effectively deferred one year until FY 2014. This is because there were insufficient funds in OPM's Regional Planning Incentive Account at the end of FY 2013 to fund Round 3 applications, which included thirty-eight (38) proposals from RPOs, municipalities and an Economic Development District totaling \$12,418,080.

In the fall of 2013, OPM invited eligible applicants to re-submit their previous year's applications, along with any new applications, by the December 31, 2013 filing deadline. During this time period, several RPOs were either considering or in the process of implementing a voluntary consolidation of planning regions. As a result, some RPOs chose not to re-submit their previous applications. OPM received thirty-five (35) proposals totaling \$12,470,344, and ultimately awarded eight (8) grants totaling \$1,497,895.

Table 3 provides additional information on FY 2014 projects.

**Note:** Also in FY 2014, OPM awarded grants to fifty-four (54) municipalities and four (4) COGs, totaling \$1,787,620, to connect their respective central administrative facilities to the Nutmeg Network. These grants were authorized by Sections 87 and 328 of Public Act 13-247, which requires OPM to annually transfer funds from the Regional Planning Incentive Account to the

Municipal Reimbursement and Revenue Account (MRRA) for certain purposes, including costs associated with building out the Nutmeg Network. OPM administers Nutmeg Network grants in a manner similar to RPI Program grants, since additional funds from the Regional Planning Incentive Account were needed to make up the shortfall in MRRA funds.

Table 6 provides additional information on FY 2014 and FY 2015 Nutmeg Network grants.

#### Round 4 – FY 2015

Prior to the December 31, 2014 deadline for Round 4 applications, OPM received twenty-seven (27) proposals from eligible applicants totaling \$10,235,723. OPM reviewed the proposals and awarded one (1) grant totaling \$2,175,125 for a Statewide Flight to acquire high-resolution aerial imagery and precise elevation data (i.e., LiDAR) on behalf of all nine COGs, with CRCOG serving as the lead for administrative purposes.

<u>Table 4</u> provides additional information on the FY 2015 project.

Also in FY 2015, OPM was authorized by Public Act 14-217 to provide the following five (5) grants to CRCOG totaling \$1,311,198. CRCOG, in partnership with the Connecticut Center for Advanced Technology (CCAT), was selected by the legislature's M.O.R.E. Commission to conduct the following demonstration projects, to provide added value to municipalities already connected to the Nutmeg Network:

- \$ 95,200 for a voice over internet protocol (VOIP) pilot;
- \$101,000 to facilitate internet streaming of municipal meetings;
- \$105,748 hosting services pilot;
- \$405,750 to establish an online Human Resources portal; and
- \$603,500 for an electronic data management system.

**Note:** OPM provided a second and final round of Nutmeg Network connection grants to thirty (30) municipalities and one (1) COG totaling \$771,100.

<u>Table 6</u> provides additional information on FY 2014 and FY 2015 Nutmeg Network grants.

#### *Round 5 – FY 2016*

Prior to the December 31, 2015 application deadline, OPM received twenty-eight (28) proposals from eligible applicants totaling \$10,032,262. OPM reviewed the proposals and awarded fourteen (14) grants totaling \$4,254,560 to those applicants that were deemed to best meet the program goals and requirements.

<u>Table 5</u> provides additional information on FY 2016 projects, which are just getting underway.

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# FY 2008 Regional Performance Incentive (RPI) Grant Awards

| RPO(s)                      | Proposal Title   | Award   | Cost comparison                       | n  | Tax Savings  | Method of Calculation/Relevant Notes/Leveraged Funds   |
|-----------------------------|--|---|---------------------------------------|--|--|--|
| CRCOG<br>Capitol Region COG | Enhancement of<br>CRCOG Regional<br>Web GIS<br>COMPLETE                                      | Orig: \$25,000<br>+ <u>Interest 27,086</u><br>Final \$ <b>52,086</b>  | Regional:<br>Total Savings<br>Savings | 312,516<br>52,086,<br>260,430<br>43,405          | Not provided;<br>Potential mill rate<br>reduction provided:<br>.01 to .053   | Divided the amount of the grant (increased from original of \$25,000 to \$52,085 through the use of interest income on grant funds) by the number of towns and got the proportional cost, deducted the proportional (regional) cost from the total cost and calculated the budget value of the amount saved and then calculated the mill rate needed to produce that amount of tax revenue.  Leveraged Funds: None   |
| CRCOG<br>Capitol Region COG | Farmington Trail Maintenance/Equipm ent Sharing COMPLETE                                     | \$216,300   | Regional:                             | 880,000<br><u>216,300</u><br>663,700<br>89,963   | Not provided;<br>Potential mill rate<br>reduction provided:<br>.03 to .19    | Cost of the machinery to be acquired was calculated, then the mill rate needed to generate the cost was calculated for each town: the mill rate needed to generate \$93,600* for each town should they have to purchase the equipment individually.  Leveraged Funds: *Completed under budget; \$11,018 balance used as "seed money" to establish a capital equipment replacement fund.  |
| CRCOG<br>Capitol Region COG | GIS Flight and<br>Mapping Data: Spring<br>2008 Color Digital<br>Orthophotography<br>COMPLETE | \$357,000   | Regional:                             | 705,338.<br>357,000<br>348,338<br>es from        | Not provided;<br>Potential mill rate<br>reduction provided:<br>.012 to.14    | Estimated cost of \$3,060 per square mile to provide individual municipalities the service that the vendor was willing to provide for \$600 per square mile if it got the contract to conduct the flight and provide the data for the whole region. Savings were estimated for each town based on their percentage of the area of the whole region, the value of a mill was determined and the savings calculated as a mill rate reduction.  Leveraged Funds: None   |
| CRCOG<br>Capitol Region COG | Regional Traffic<br>Team/Accident<br>Investigation Unit<br>COMPLETE                          | Orig: \$353,290<br>+Interest + 7,619*<br>Final \$360,909<br>*Note: \$12,916 was<br>returned to General<br>Fund in 2012        | Regional:                             | ,543,500<br><u>360,909</u><br>,182,591<br>56,314 | Not provided;<br>Potential mill rate<br>reduction provided:<br>.0162 to.0696 | Cost of the training and equipment to be acquired was calculated, then multiplied by the number of towns participating (21), <i>less</i> the cost of the project, the savings would be the difference (\$1,182,591 divided by 21 participating towns= \$56,314. in savings per community. Mill rates will have to be re-calculated because of the passage of time and changes to cost and participation (increase of 2.  Leveraged Funds: None   |
| CRCOG<br>Capitol Region COG | Digital Health Departments  PROJECT DISCONTINUED   | Grant: \$355,476<br>Expended -96,952<br>Balance: 158,524<br>Note: \$158,524 was<br>returned to the<br>General Fund in<br>2012 | Regional:                             | 159,995<br>355,476<br>804,519<br>s from          | Not provided;<br>Potential mill rate<br>reduction provided:<br>.0095 to.0527 | Cost of the software, programming and hardware if acquired individually was calculated, cost as regional project apportioned to towns by size was developed and subtracted from individual project costs then the mill rate needed to generate the cost was calculated for each town: the mill rate needed to generate difference between individual project and regional project for each town should they have to purchase the equipment, individually, was then calculated.  Leveraged Funds: None                    |
| CRCOG<br>Capitol Region COG | Regional Emergency<br>Operations<br>Coordination Center<br>COMPLETE                          | \$515,000   | Regional::                            | 432,000<br>500,000<br>,932,000<br>s from         | Not provided;<br>Potential mill rate<br>reduction provided:<br>.024 to .185  | Cost of design, construction and equipping an EOC for small- and medium-sized communities was estimated; towns were classified by size and potential costs estimated for a per town cost estimate; then actual cost for the regional center was developed. It was determined what mill rate would be needed to produce that amount of tax revenue, which represents the value of the savings.  Leveraged Funds: \$440,000 Federal and Towns pooling Homeland Security funds: \$250,000                                   |
| CRCOG<br>Capitol Region COG | Regional Animal<br>Control Facility<br>COMPLETE  | \$515,000   | Regional:                             | 085,000<br>500,000<br>585,000<br>es from         | Not provided;<br>Potential mill rate<br>reduction provided:<br>.17 to .25    | After several delays, a former fire station in South Windsor was committed to this project, and necessary alterations were made to the facility. Municipalities currently participating are: East Hartford, Manchester and South Windsor. Because of unanticipated delays, the fourth participating town had to make other arrangements to address their immediate animal control requirements, but may join the project at a later date, <i>Grand Opening: April 2013</i> .  Leveraged Funds: Value of donated facility |

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# FY 2008 Regional Performance Incentive (RPI) Grant Awards

| RPO(s)  | Proposal Title  | Award  | Cost comparison  | Tax Savings  | Method of Calculation/Relevant Notes/Leveraged Funds   |  |  |  |  |
|---|---|--|--|--|--|--|--|--|--|
| CRCOG<br>Capitol Region COG                                 | IT Application Sharing and Development  COMPLETE                    | Orig: \$515,000<br>+ <u>Interest 25,000</u><br>Final <b>\$540,000</b>  | Solo         2,071,056           Regional:         540,000           Total Savings         1,531,056           Savings Per Town         \$69,593   | Not provided;<br>Potential mill rate<br>reduction provided:<br>.0078 to .0853  | Calculation of savings is based on a needs assessment conducted prior to submission of the project proposal, based on software programs towns are currently considering developing or purchasing, and is very speculative. It is also based on a solo cost estimate of over \$2 million; the grant is in the amount of \$515,000 supplemented by additional \$25,000 of interest. Estimated solo costs less grant, divided by 22 participating towns yields estimated savings of \$69,593 per town. Leveraged Funds: None  |  |  |  |  |
| CRCOG<br>Capitol Region COG                                 | Regional Police<br>Training Facility  PROJECT<br>DISCONTINUED       | Grant: \$1,051,101<br>Expended -79,435<br>Balance \$971,666<br>Note: \$971,666 was<br>returned to General<br>Fund in 2012. | Cost to lease and equip similar space for 21 towns: 8,610,000 Cost to Create Regional Facility: 1,020,486 Savings: 7,585,514  Savings per town \$361,405   | Not provided;<br>Potential mill rate<br>reduction provided:<br>.0824 to .4604  | Proposed facility to provide a centralized facility for classroom and practical training, K-9 training, firearms training and tactical (SWAT) training. Several sites were determined to be inappropriate for the project.  Project could not be completed within the funding available.  Leveraged Funding: None  |  |  |  |  |
| CRCOG<br>Capitol Region COG                                 | Regional Law<br>Enforcement<br>Data Sharing<br>COMPLETE             | Grant: \$1,292,860 Expended _1,292,763 Balance: 97  Note: \$97 was returned to General Fund in 2016                        | Solo Cost: 4,320,000 Regional Proj. Cost: 1.292.860 Savings: 3,027,140  Savings per town range from \$37,500 to \$300,000  | Not provided;<br>Potential mill rate<br>reduction provided:<br>.0344 to .1586  | A pilot program supported with federal and state funds, to provide for an interactive regional Law Enforcement data system, for Bridgeport, Hartford and New Britain, allows for additional communities to join the regional system at very modest cost. Savings are relative to the size of the community served and range from \$37,500 to \$300,000. A 2010 change in primary vendor provided program enhancements while meeting and exceeding original goals within original budget.  Leveraged Funding: Federal \$365,000; State \$200,000 and Other Sources \$ 161,580 funding for original three-city project                             |  |  |  |  |
| CCRPA<br>Central CT RPA                                     | Central CT Regional<br>Transfer Station<br>COMPLETE                 | \$400,000  | The projected annual savings for the City of New Britain are \$150,00 and Town of Berlin \$30,000; net revenue generation from operation of the facility is estimated at \$2.2 million for the City of New Britain | Fees from<br>marketing to new<br>municipal or private<br>customers, is<br>expected to result<br>in a tax reduction of<br>one mil for New<br>Britain. | A new municipal solid waste transfer station will be constructed on the New Britain/Berlin boundary line. It will provide the current municipal waste hauler to deliver municipal waste to the new transfer station thereby resulting in significant reduction of disposal trips, carbon emissions, noise pollution and traffic congestion. The secondary goal of the facility is to attract other waste streams such as wood waste, bulky waste, construction and demolition debris, and organics from other municipalities/businesses for volume reduction and transfer.  Leveraged Funding: New Britain \$4,100,000; Bristol RRA: \$1,500,000 |  |  |  |  |
| COGCNV<br>COG of the Central<br>Naugatuck Valley            | Municipal Training<br>Academy<br>COMPLETE                           | \$145,878  | Solo Training Costs: \$510,294<br>Regional " " 160,119<br>Savings: 350,175   | Not provided;<br>Potential mill rate<br>reduction provided:<br>.01 to.07   | A needs assessment was conducted among participating municipalities; subject priorities determine; costs to provide training by individual towns was estimated, cost of conducting the regional training academy was calculated by course and participation and costs were estimated based on population.  Leveraged Funding: None   |  |  |  |  |
| GBRPA<br>Greater Bridgeport<br>Regional Council             | Regional Trail<br>Maintenance and<br>Operations Program<br>COMPLETE | \$112,000  | Total project cost was \$112,000;<br>municipal savings were<br>estimated at \$90,000.  | Not provided   | Savings estimated at:  Bridgeport 24,600  Monroe 35,400  Trumbull 30,000  Leveraged Funding: Federal: \$2,000,000 to construct Trail System  |  |  |  |  |
| LHCEO/NWCTCOG  Northwestern CT COG and Litchfield Hills CEO | Litchfield Hills Public<br>Works Equipment<br>Cooperative           | \$700,000  | Annual savings conservatively estimated at \$17,475 among all towns. See Explanation   | Not provided   | Estimated annual savings \$17,475, conservatively, among all towns, because the towns would rent equipment or contract out the work rather than purchase the equipment outright, so the regional purchase was seen as an offset of those annual expenses. Significant additional benefit is the establishment of a working regional cooperative model to base future projects upon.  Leveraged Funds: None   |  |  |  |  |

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# FY 2008 Regional Performance Incentive (RPI) Grant Awards

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|---|---|--|---|--|---|--|--|--|--|--|
| RPO(s)  | Proposal Title  | Award  | Cost comparison   | Tax Savings  | Method of Calculation/Relevant Notes/Leveraged Funds  |  |  |  |  |  |
| NECCOG<br>Northeastern<br>Connecticut COG                   | Regional GIS Services  (with funds originally approved for Document Mgmt. Project (DMP)  COMPLETE | Orig: \$674,900<br><u>DMP 186,390</u><br>Total: <b>\$861,290</b>   | Solo GIS implementation:         12 X \$250,000=       \$3,000,000         Regional GIS       861,290         Savings:       \$2,138,710         Savings per Town:       \$178,226. | Not provided .   | Savings were calculated by using the cost of setting up a GIS system for each town, with all attributes proposed for the region, multiplied by the number of participants, less the cost of the regional system, divided by the number of towns to provide actual savings per town. Also, the funding for the Document Management and Regional GIS projects was combined, funding a more robust GIS project, increasing the benefits available and enabling the COG to conduct municipal revaluations, at significant savings to towns.  Leveraged Funds: None      |  |  |  |  |  |
| NWCTCOG/LHCEO  Northwestern CT COG and Litchfield Hills CEO | Northwestern CT<br>Regional Planning<br>Collaborative<br>COMPLETE                                 | \$125,000  | Please see complete description of benefits at right. \$ Benefits Provided:\$331,000+ Grant: 125,000 Savings \$206,000  Per Town:\$25,750 minimum                                   | Not provided   | Through the Collaborative planning costs for the eight participating towns were halved and service greatly enhanced. Efforts of the Collaborative resulted in \$331,000 in funding from outside sources to fund local planning initiatives such as affordable housing, model regulations and a website providing planning and land use information and resources and a quarterly news letter. Though small in scale, this is a highly effective model regional effort.  Leveraged Funding: None   |  |  |  |  |  |
| SCRCOG<br>So Central Reg.<br>COG                            | Regional Economic<br>Dev. Web Portal<br>COMPLETE  | Orig. \$100,000<br>Interest <u>1,500</u><br><b>Total \$101,500</b> | Solo Cost:<br>15 X \$115,000= \$1,725,000<br>Regional Cost: 101,500<br>Total Savings: 1,623,500<br>Savings per town =108,233.   | Not provided   | The number of participating municipalities (15) multiplied by the COG's estimated cost to provide the service (\$115,000) yields an estimated cost if done individually, of \$1,725,000. The grant (\$101,500 was deducted from the \$1,725,000, and then divided by the number of towns benefiting from the project, for an estimated savings per town of \$108,233. Leveraged Funds: None   |  |  |  |  |  |
| SCRCOG<br>So Central Reg.<br>COG                            | Solid Waste Disposal<br>Study<br>COMPLETE   | <b>\$34,639</b> (Orig. \$125,000)                                  | Solo Cost       \$ 277,112         8 X 34,639 :       \$277,112         Regional Cost:       34,639         Savings:       242,473         Per Town:       30,309                   | Not provided   | Savings were calculated upon the premise that the project saved each town the cost of the study or \$34,639 each, which equals \$277,112; less the cost of the project, then divided by the number of participating towns (8) yielding the savings of \$30,309 per town.  Leveraged Funds: None   |  |  |  |  |  |
| SCCOG<br>Southeastern CT<br>COG                             | Regional GIS System COMPLETE  | \$309,430  | Solo Cost         20 X 36,865:       \$ 737,300         Regional Cost:       247,830         Savings:       489,470         Savings per town of \$24,474                            | Not provided;<br>Potential mill rate<br>reduction provided:<br>.014 to.212 | Savings were calculated on a cost avoidance basis to yield a savings of \$36,865 and the mill rate reductions were based on that; the calculations yielded mill rate reductions from .014 to .212. <i>However</i> , OPM would calculate the savings by subtracting the project cost from the estimated cost of each town going "solo" on a GIS system, then divide the savings by the number of towns (20) and yield savings of \$24,474 <i>per town</i> . <b>Leveraged Funds:</b> None   |  |  |  |  |  |
| VCOG<br>Valley COG  | Update of GIS Data<br>and Establishment of<br>Regional Web Page<br>COMPLETE                       | \$112,375  | Solo Cost: \$148,5000<br>Regional Cost: 112,375<br>Total Savings: 36,125<br>Savings per town varies from<br>\$8,406 to \$9,406.   | Not provided;<br>Potential budget<br>reduction provided:<br>.0091 to .0247 | The four municipalities in the region were at various stages of data maintenance of their GIS systems originally created in 1988, which needed to be updated to a current uniform level, so the savings vary from town to town. A regional website was established to further serve the towns with various information layers of data. Each town has allocated funds to maintain data which will continue to provide value and savings now that the project is complete.  Leveraged funds: Private Grant: \$106,000 to create a region –wide parcel database (2002) |  |  |  |  |  |

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### FY 2008 Regional Performance Incentive (RPI) Grant Awards

| RPO(s)                     | Proposal Title   | Award     | Cost compa   | rison                                      | Tax Savings  | Method of Calculation/Relevant Notes/Leveraged Funds  |
|----------------------------|--|-----------|--|--|--|---|
| WINCOG<br>Windham Reg. COG | Regional Economic<br>Development Staff<br>COMPLETE     | \$104,000 | Solo Cost:<br>Regional Cost:<br>Savings                        | \$430,000<br><u>104,000</u><br>326,000     | Not provided;<br>Potential mill rate<br>reduction provided:<br>.03 to.20   | RPO calculated that the savings are \$430,000; \$100,000 per town (4) and \$30,000 for Windham because Windham has a part time ED, however, they neglected to deduct the cost of the project from the calculations. The savings are still \$330,000 and possibly more because additional towns are participating in the project, so regionalizing the project has provided significant savings to the participating municipalities.  Leveraged Funds: None  |
| WINCOG<br>Windham Reg. COG | GIS Website and Cadastral Data Center  COMPLETE        | \$124,000 | Solo Cost:<br>9 X \$109,000=<br>Regional Cost:<br>Savings:     | \$450,000<br><u>124,000</u><br>326,000     | Not provided;<br>Potential mill rate<br>reduction provided:<br>.015 to.063 | Cost to set up a GIS and Cadastral Data System (excluding web site costs) for each town (9) less amount of grant yields total savings of \$857,000; however, savings to each town depends on the number of parcels and whether they have any usable data in existing GIS systems. Though costs are reduced by regional service, there is an additional cost to provide it that the towns individually wouldn't incur which are annual web hosting costs and additional personnel costs. Conservative savings estimates by COG range from \$4,000 to \$43,500 per town.  Leveraged Funds: None |
| WINCOG<br>Windham Reg. COG | Regional Trail<br>Maintenance<br>Equipment<br>COMPLETE | \$185,000 | Solo Cost:<br>Regional Cost:<br>Savings:<br>Per Town \$115,444 | \$1,224,000<br><u>185,000</u><br>1,039,000 | Not provided;<br>Potential mill rate<br>reduction provided:<br>.09 to 1.27 | Savings were calculated upon the cost of the equipment: if each town were going "solo" on the project, they would have to spend \$136,000 each, however, the cost of the project should be deducted, and then the savings divided among the towns. Still, there were significant savings, even more when considering the direct benefits to residents.  Leveraged Funds: None   |

#### \*Caveats

- 1. All of the figures provided are estimates of savings provided by the RPO administering the project, unless otherwise noted.
- 2. Some estimates have "shifted" somewhat with changes in the number and or size of participant towns or vendors. For example, some projects are providing more service/benefit than originally proposed because of the changes.
- 3. The funding for NECCOG's Document Management Project was combined with its GIS Project, which enabled the COG to conduct revaluations in CT at significant savings to participating municipalities.
- 4. Some RPOs have benefited by depositing their total grant amount in interest bearing accounts. The interest income was invested in the RPI Projects where needed, and is noted above.
- 5. Two projects were discontinued after some expenditure, upon determination that they could not succeed with the level of funding remaining. Unexpended funding was returned to the General Fund as noted above.

<sup>\*\*</sup>Cooperative effort between two RPOs: Litchfield Hills Council of Elected Officials and Northwestern CT Council of Governments, with each taking the role of lead agency in one of the projects.

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#### FY 2012 Regional Performance Incentive (RPI) Grant Awards **Project Title Grant Award Project Description** Savings/Mill Rate Reduction **Leveraged Funds** Grantee **Capitol Region COG Back Office Service** \$150,000 With a focus on maximum efficiency, service and cost savings, CRCOG seeks Study does not provide None **Sharing Study** to study common administrative "back office" functions conducted on an savings, but project individual basis by towns in order to eliminate duplication and share recommendations that might COMPLETE resources on a regional basis. produce future benefits. **Capitol Region COG CAPTAIN 4G Public Safety** \$400,000 Migration of the CAPTAIN mobile data communications system to a \$815,000 Total for all towns None Mobile Data System browser-based application to enhance services and availability to law in Region; mill rate reduction enforcement and fire and emergency medical services for dispatch, data from .0111 to .0945 PROGRESSING collection and reporting. depending on the town. **Capitol Region COG CRCOG GIS Data** \$309,541 This project will build on the data and Web GIS platform procured from the \$357,000 in 2008 RPI 2008 RPI Grant Program to Enhance the CRCOG GIS Website and 2008 GIS Development and Web Grant for Ortho flight to **GIS Update** Orthophotography flight. The goal is to provide data (topographic, collect data. planimetric and parcel) and services to the 30 CRCOG municipalities. Regional GIS Parcel Central CT RPA \$149.340 Digital parcel maps will be created, maintained and made publicly available Net savings of \$114,910; Mill None Mapping via a website and interactive web application for the region. Digitized parcel rate reductions from .004 to maps will be created for towns that don't have them, existing data will be .065 COMPLETE integrated into the regional website, and two individual websites will be integrated into the regional one. \$786,000 This application submitted by CRERPA, became the responsibility of the **Lower Connecticut River** Lower CT River GIS Mill Rate reduction \$53,000 representing Valley COG Database and Strategic successor organization: Lower CT River COG. Funding is for the creation of a 10% of MPO funding for estimated at between .01 to **Economic Planning Project** standardized regional GIS database, ultimately for all 17 towns of the transportation planning .29 per town with a few (Consisting of two merged combined regions. Completion of the database is expected to lead to unavailable at the time of assistance; and\$5,520 Planning Regions: CRERPA and **PROGRESSING** submission. representing 2% of local collection of economic data for the region as part of the creation of a Midstate RPA) strategic economic plan. dues. **COG** of the Central Naugatuck Regional Animal Control \$44,500 The purpose of the study is to evaluate site and management options for Mill rate reduction estimated None Facility Feasibility Study providing a regional animal control facility in sufficient detail to enable the Valley at .09 to .34, depending on participating towns to move forward with the study's preferred the municipality COMPLETE recommendation. Includes 6 COGCNV towns plus Wolcott. **Greater Bridgeport Regional** Regional GIS Program \$1,400,000 Create, update and merge several municipal base GIS data layers into \$3,013,067 for the region; Council regionally based layers, purchase equipment to maintain those data sets Mill rate reductions of .03 to **PROGRESSING** through and beyond the scope of the grant; provide training and develop .15, depending on the town. web-based GIS services and applications to provide access to the regional GIS both internally and externally. Litchfield Hills CEO Regional Animal Control \$35,000 The Litchfield Hills Regional towns currently have individual arrangements None; potential projects may Land at proposed site Feasibility Study for animal control facilities and officers. Local officials are interested in provide savings in the future. (Torrington); and annual fees from towns regionalizing these services to provide a more cost effective and efficient COMPLETE level of service over the long term. There is considerable potential for for on-going program providing a more consistent and reliable level of service by designing and operation. implementing a regional animal control program consisting of a regional facility and a coordinated program of animal control officers.

### Table 2 Page 2 of 3

# FY 2012 Regional Performance Incentive (RPI) Grant Awards

| Grantee                        | Project Title              | <b>Grant Award</b>    | Project Description  | Savings/Mill Rate Reduction    | Leveraged Funds        |
|--------------------------------|----------------------------|-----------------------|--|--------------------------------|------------------------|
| Litchfield Hills CEO/Northwest | Public Works Equipment     | \$250,000             | Patterned after the successful Public Works Equipment Cooperative funded   | \$10,900; however, towns will  | None                   |
| CT COG                         | Sharing                    |                       | with the 2008 RPI Grants, this project will fund purchase of and facilitate  | be able to provide greater     |                        |
|                                | _                          |                       | sharing of two (2) asphalt recyclers and three (3) asphalt hot boxes and two   | service more efficiently than  |                        |
|                                | COMPLETE                   |                       | (2) hay blowers to mulch and seed highway shoulders.   | they could in the past, which  |                        |
|                                |                            |                       |  | has not been measured.         |                        |
|                                |                            |                       |  | Program is self- sustaining.   |                        |
| Newington, Berlin, Cromwell,   | Midstate Major Crime       | \$150,000             | Patterned after the Midstate Accident and Commercial Vehicle Inspection  | Approximately \$120,000 per    | \$100,000 Federal      |
| Rocky Hill, & Wethersfield     | Squad                      |                       | Team; grant will pay for specialized vehicle, equipment and training.  | town= \$600,000; Mill rate     | Grant; Towns are       |
|                                |                            |                       |  | reductions of .05 to .08.      | contributing \$130,000 |
|                                | COMPLETE                   |                       |  |                                | in equipment.          |
| Northeastern CT COG            | Paramedic Intercept        | \$50,000              | NECCOG proposes to study the feasibility of transferring the current   | None provided; potential       | None                   |
|                                | Improvement Feasibility    |                       | paramedic intercept program from a vendor based approach to one that is  | savings will be developed by   |                        |
|                                | Study                      |                       | based with existing Basic Life Support (BLS) services; with at least three   | the study.                     |                        |
|                                | DISCONTINUED               |                       | strategically placed in the region.  |                                |                        |
| Northeastern CT COG            | Regional Household         | \$45,000              | NECCOG proposes to study the feasibility to construct and operate a  | None provided; potential       | None                   |
|                                | Hazardous Waste Facility   |                       | Regional Household Hazardous Waste Facility (HHW). The study will identify   | savings in future if Regional  |                        |
|                                | Site Study                 |                       | and evaluate specific sites and develop the components of a successful   | HHW facility is established.   |                        |
|                                | DISCONTINUED               |                       | HHW facility. Up to three sites will be investigated.  |                                |                        |
| REX: Regional Economic         | Regional Purchasing        | \$61,000              | The study will describe any potential benefits of an individual approach to a  | None; potential projects may   | None                   |
| Xcelleration Development       | Preference Policy Study    |                       | 'buy local' preference policy compared to a regional approach, to all  | provide savings in the future. |                        |
| (EDD)                          | COMPLETE                   |                       | municipalities involved.   |                                |                        |
| Rocky Hill, Berlin, Cromwell,  | Intertown PSAP Dispatch    | \$100,000             | Planning Study to establish a Regional Public Safety Answering Point (PSAP)  | None provided; savings for     | \$3,344,617 State      |
| Newington, & Wethersfield      | Planning Grant             |                       | 911 Dispatch Center to serve the five towns.   | future establishment of        | subsidy for Regional E |
|                                | DISCONITIVUED              | Not yet               |  | Center will be developed by    | 9-1-1 Center, for      |
|                                | DISCONTINUED               | undertaken.           |  | the study.                     | construction phase.    |
| South Central Regional COG     | Inter-municipal Shared     | \$54,581              | The study will identify and prioritize the best opportunities for multi-town   | None; potential projects may   | None                   |
|                                | Services Feasibility Study |                       | collaboration to achieve cost savings in the provision of services and in the  | provide savings in the future. |                        |
| Court Court of Product COC     | COMPLETE                   | ĆE04 030              | performance of governmental operations.  | 6202.007                       | News                   |
| South Central Regional COG     | Regional Web-based GIS     | \$591,028             | SCRCOG proposes to enhance GIS services currently provided by developing   | \$283,987 per town (15         | None                   |
|                                | Program                    |                       | a regional web-based GIS program that will have additional and improved  | towns); with Mill rate         |                        |
|                                | PROGRESSING                |                       | data layers. The proposed service is not intended to replicate the   | reductions of .053 to .460     |                        |
|                                | PROGRESSING                |                       | information already provided within municipal departments. Emphasis will be on land use, transportation and economic development activities. |                                |                        |
| Southeastern CT COG            | Creation of Regional On-   | \$436,400             | Creation of an online property survey index and retrieval system of property   | \$720,000 for the region; mill | None                   |
| Journeastern CT COG            | Line Property Survey Index | Ş <del>4</del> 30,400 | surveys filed with town clerk's in the region and a searchable index of all  | rate reductions that range     | INOTIC                 |
|                                | with Searchable Database   |                       | related information in a format that can be used in an online index  | from .010 to .203.             |                        |
|                                | Jear chable Database       |                       | integrated into the regional and municipal GIS systems that can be used in   |                                |                        |
|                                | PROGRESSING                |                       | all the region's Town Clerks Offices. Individual towns are responsible for   |                                |                        |
|                                |                            |                       | providing updates to the index's searchable database, including the  |                                |                        |
|                                |                            |                       | scanning of new surveys recorded in their land records.  |                                |                        |
| South Western RPA              | Regional GIS Data Services | \$2,150,000           | SWRPA and the South Western Region GIS User Group will coordinate  | \$844,331 for the region; Mill | None                   |
| Total Medicini Min             |                            | 72,130,000            | contracting with a vendor for the concurrent update of planimetric data and  | rate reductions .0052 to       |                        |
|                                | PROGRESSING                |                       | orthoimagery data for the South Western Region; including distribution of  | .0284.                         |                        |
| İ                              |                            |                       | the data to municipalities and establishing a clearing house at SWRPA.   | ···                            |                        |

| Table 2   |  |             |   |   | Page 3 of 3  |  |  |
|---|--|-------------|---|---|--|--|--|
| FY 2012 Regional Performance Incentive (RPI) Grant Awards |  |             |   |   |  |  |  |
| Grantee   | Project Title  | Grant Award | Project Description   | Savings/Mill Rate Reduction   | Leveraged Funds  |  |  |
| Windham Region COG  | Regional Risk Management/Insurance Brokerage Services Consultant COMPLETED | \$60,000    | WINCOG will engage the services of a consultant to review and analyze the insurance coverage provided to each member municipality or subdivision thereof, review all insurance/brokerage fees, and identify instances of under- or over-insurance, provide solutions to reduce exposure, and advise how towns can achieve savings by making adjustments and pooling purchasing. | \$293,704 for the region over a five-year period; however, there are savings in staff man-hours, risk reduction, and the benefits of a thorough, current risk review. | None   |  |  |
| Windham Region COG  | Regional GIS and Cadastral Data Center Expansion COMPLETED                 | \$249,349   | Expansion of the GIS and Cadastral Data center developed with 2008 RPI grant focusing on tax parcels, land use, assessment data, and purchase of 6" pixel "buy-up" from State 2012 flyover. In addition, real time incident reporting of closed road, downed power lines, etc. on the website.  | \$498,697 Regionally; Mill<br>rate reductions of .059 to<br>.153.   | \$225,000 HUD<br>Sustainable<br>Communities Regional<br>Planning Grant |  |  |

### Table 3 Page 1 of 1

#### FY 2014 Regional Performance Incentive (RPI) Grant Awards **Project Title Project Description** Savings/Mill Rate Reduction **Leveraged Funds** Grantee Grant Award **Capitol Region Council of** Regional Data Center, \$282,400 Data Center is designed to support projects authorized by PA 14-217 to To be determined upon None Governments (CRCOG) Phase 1 demonstrate projects that provide value to municipalities connected to the statecompletion of MORE wide high speed flexible network (Nutmeg Network) developed pursuant to CGS Commission PILOT Projects as Section 4d-80. provided by PA-14-217 Data Center, Phase 2, is designed to support the pilot projects authorized by PA **Capitol Region Council of** Regional Data Center, \$248,100 To be determined upon None Governments (CRCOG) Phase 2 14-217 to demonstrate projects that provide value to municipalities connected to completion of MORE the Nutmeg Network that demand more capacity than Phase 1 projects: Human Commission PILOT Projects as Resources Portal and Electronic Data Management. provided by PA-14-217 This project is to be an Northeastern Council of Cat Trap/Neuter/Release \$174,895 Implementation of a plan to help control/reduce the number of feral and roaming Difficult to quantify in mill Governments (NECCOG) Program domestic cats. The project will take an already successful regional animal control rate savings; will provide addendum to an program and apply it to this effort; that relates to the health and safety of people. benefits to human and established, successful animal populations, help protection of the environment, and control of cat populations and the quality of regional animal life for fetal and unwanted domesticated cats. control disease and protect control service. the environment. Northeastern Council of Pre-Hospital Emergency \$81.750 Potential savings to be This study will provide comprehensive analysis of the 16-town region's current none Governments (NECCOG) Care Enhancement Study pre-hospital emergency care system and an evaluation of alternatives to the developed through study current delivery system and other possible enhancements to patient care. results. Northwest Hills Council of Regional Economic \$249,000 Funds will provide for a shared economic development consultant over a two-year \$30,000 per town, or a total \$174,500 in grants Governments **Development Services** period to implement village center vitality initiatives in eight small northwest of \$240,000, excluding grant and municipal Connecticut towns: Canaan, Cornwall, Goshen, Kent, North Canaan, Norfolk, funds; plus hard-to-quantify contributions; each Salisbury, and Sharon. Initiatives to focus on supporting existing businesses, benefits to various aspects of participating town creating jobs and filling vacant commercial spaces. business and life in these contributed \$4,000. towns resulting from ED improvements provided. **Northwest Hills Council of** Cooperative Purchase of \$275,000 Patterned after the successful Public Works Equipment Cooperative funded with Towns are able to provide None Governments Mobile Material Screeners the 2008 RPI Grants, this project will fund purchase of and facilitate sharing of two improved service more (2) asphalt recyclers and three (3) asphalt hot boxes and two (2) hay blowers to efficiently than they could in mulch and seed highway shoulders. the past. Program is selfsustaining; a model. Scotland, Chaplin, and Regional School System \$36,750 Phase 2 of a regional school system analysis will be conducted to determine the To be provided by the study; \$37,750 for Phase 1 of Hampton Study extent to which shared purchasing, staffing, transportation and facility utilization in addition to improving the Study. can lead to improvements in efficiency, quality of education and cost reduction. efficiency and quality of education. Southeastern CT COG Study and Plan for \$150,000 A study to examine the current activities of the regions 19 towns; development of To be determined by the None **Regional Shared Services** a comprehensive plan and model for regional shared services, staff and Study. equipment, and identification of potential cost savings that could result from implementing the plan.

| Table 4  |   |                |   |  | Page 1 of 1  |
|--|---|----------------|---|--|--|
|  | FY 201  | L5 Regio       | onal Performance Incentive (RPI) Grant Av   | vards  |  |
| Grantee  | Project Title   | Grant<br>Award | Project Description   | Savings/Mill Rate Reduction  | Leveraged Funds  |
| Capitol Region Council of<br>Governments (CRCOG), on<br>behalf of all nine regional<br>councils of governments | Statewide Flight to Acquire<br>Orthoimagery and LiDAR | \$1,705,125    | Funded the acquisition and hosting of high quality aerial imagery and elevation data known as LiDAR, for all 169 municipalities in the state. The data is used for basemapping and creating models of the earth's surface for use in a geographic information system (GIS) by local officials, utility companies, first responders, engineers, planners, scholars, and consultants. Such data provides the necessary foundation from which other valuable datasets, such as planimetric features, can be derived.  This project is unique in that it represents unprecedented collaboration among | Statewide data acquisition results in a savings of approximately \$52,000 per 30-square-mile acquisition area, which is the average size of all 169 municipalities in the state.  Cost savings are also realized | This grant leverages funds from the following sources:  \$235,000 from the Department of Emergency Services and Public Protection; and |
|  |   |                | Connecticut's regional councils of governments, municipalities, and state agencies in support of a common statewide goal, and provides enhanced savings through economies of scale.   | in the private sector and by<br>utility companies, since the<br>data will be in the public<br>domain.  | \$235,000 from the<br>Department of<br>Transportation<br>The total amount of<br>the CRCOG contract is<br>\$2,175,125                   |

### Table 5 Page 1 of 2

|   | FY 2016 Regional Performance Incentive (RPI) Grant Awards                                |             |  |   |   |  |  |  |
|---|--|-------------|--|---|---|--|--|--|
| Grantee   | Project Title  | Grant Award | Project Description  | Savings/Mill Rate Reduction   | Leveraged Funds   |  |  |  |
| Capitol Region Council of<br>Governments (CRCOG)                      | Anchor Institution and<br>Neighborhood<br>Engagement in Transit-<br>Oriented-Development | \$200,000   | Funds will be used to inventory, map and conduct outreach to anchor institutions within .5 mile of station areas. CRCOG will apply best practices that were developed for engaging anchor institutions, government and community organizations in the CTfastrak corridor to the CTrail-Hartford Line and fastrakEast corridors, in order to help form relationships that can spur TOD and economic growth in the region. | Estimated total savings of<br>\$700,000 would result in an<br>average savings of \$70,000<br>per town and corresponding<br>mill rate reductions between<br>.01277 and .05992.             | \$219,898 U.S. HUD<br>Sustainable<br>Communities Regional<br>Planning Grant;<br>\$50,000 grant from<br>Hartford Foundation<br>for Public Giving |  |  |  |
| Lower CT River Valley<br>Council of Governments<br>(RiverCOG)         | Development of a Regional<br>Wetlands Data Set   | \$95,000    | This project will delineate the boundaries of surveyed wetlands for 17 towns in the RiverCOG region, replacing the existing aging and inadequate wetland mapping data, so that the member municipalities can use the data for the proper enforcement of their local inland wetland regulations.  | Not easily quantifiable, but<br>towns will benefit by having<br>improved data upon which to<br>enforce their wetland<br>regulations.  | None  |  |  |  |
| Naugatuck Valley Council of Governments (NVCOG)                       | Wastewater Treatment<br>Consolidation Study  | \$1,350,000 | Funds will be used to conduct a feasibility study for consolidating the wastewater treatment operations of Ansonia, Derby, Seymour, Beacon Falls, Naugatuck, and any other municipalities in the region that opt-in, and, if regionally-supported, to fund the cost of preparing an environmental impact evaluation under the Connecticut Environmental Policy Act.  | Potential savings to be developed through study results.  | None  |  |  |  |
| Northeastern CT Council of Governments (NECCOG)                       | Pre-Hospital Emergency<br>Care Study, Phase II   | \$100,000   | NECCOG, in consultation with current service providers, will conduct a study to examine alternatives to the current health care delivery system, and to make recommendations to enhance patient care.  | Potential savings to be developed through study results.  | None  |  |  |  |
| Northeastern CT Council of<br>Governments (NECCOG)                    | Regional Household<br>Hazardous Waste Facility   | \$708,500   | This project will result in the construction and operation of a new Regional Household Hazardous Waste Facility (HHW).   | Mill rate savings are anticipated to be minimal, since it is unlikely that any one town would consider constructing and operating their own HHW facility.                                 | None  |  |  |  |
| Northeastern CT Council of<br>Governments (NECCOG)                    | Enhanced Regional Animal<br>Services Facility  | \$608,000   | Funds will be used to bring the regional animal care facility into compliance with state standards, add capacity, and improve animal welfare.  | Mill rate savings are anticipated to be minimal, although savings are generally considered to be 10% - 60% of what towns had previously been paying.                                      | Approximately<br>\$10,000 per year<br>received from<br>individuals, non-<br>profits and corporate<br>donations.                                 |  |  |  |
| Northwest Hills Council of Governments (NHCOG)                        | Rural Broadband & Mobile<br>Enhancement: Technology<br>and Business Model Study          | \$200,000   | Funds will be used to commission a study of technology and business models for the enhancement of rural broadband and mobile coverage in the Northwest Hills region.   | N/A for shared information technology services  | N/A   |  |  |  |
| Northwest Hills Council of<br>Governments (NHCOG)                     | Regional Animal Shelter<br>Facility Design and<br>Engineering                            | \$110,000   | Funds will be used to conduct facility design and engineering associated with the proposed regional animal shelter facility that was the subject of a previous feasibility analysis.   | A modest reduction in mill rates may be achieved, since it is estimated that the new facility will result in annual cost savings of \$104,000, in addition to improved quality of servie. | The City of Torrington is providing an in-kind donation of land for the construction of the facility  |  |  |  |
| Economic Development<br>Corporation of New Haven<br>(REX Development) | Regional Economic<br>Development Asset<br>Mapping  | \$130,150   | Funds will be used to conduct a detailed inventory and assessment of key assets within each community, so that the resulting asset mapping can complement future local planning efforts and the region's Comprehensive Economic Development Strategy (CEDS).   | None. However, it is estimated that the total cost if each of the 15 member municipalities were to prepare their own study would be more than 5 times the cost of this project.           | None. However, there is the potential for leveraged funding to come from any development resulting from the regional asset mapping base.        |  |  |  |

| Table 5   |  |           |   |  | Page 2 of 2   |
|---|--|-----------|---|--|---|
| Economic Development Corporation of New Haven (REX Development) | International Business<br>Recruitment Strategy   | \$73,900  | Funds will be used to commission an international business recruitment strategy that is intended to create and maintain relationships with international companies and to drive investment consistent with the region's CEDS.   | To be determined by the Study.   | None  |
| Southeastern CT Council of<br>Governments (SECCOG)              | Development of a<br>Community Rating System<br>(CRS)   | \$200,000 | Funds will be used to develop a regional CRS program that helps reduce the negative impact of high insurance costs on property values and makes it easier for property owners who do not yet have flood insurance to secure it at an affordable price, while also helping municipalities to proactively manage flood risks and to recover more quickly from flooding events | This project is expected to save towns \$20,000 - \$50,000 on average, depending on the number of properties having flood insurance for mill rate savings between .0077 and .0861.   | None. However, the study should result in savings to individual property owners required to purchase flood insurance in towns participating in the CRS. |
| Southeastern CT Council of<br>Governments (SECCOG)              | Study and Recommendations for Shared Services and Staff by Southeastern CT Human Service Providers | \$150,000 | Funds will be used to conduct a study of services, redundancies, and gaps in service provided by southeastern Connecticut's non-profit human services agencies, and to identify partnerships that can improve services and reduce costs.  | To be determined by the Study.   | None  |
| South Central Regional<br>Council of Governments<br>(SCRCOG)    | Regional Open Space<br>Inventory   | \$74,228  | Funds will be used for development of a parcel-level inventory of public and private open space parcels in the South Central Region.  | It is estimated that the total cost, if each of the 15 municipalities in the region were to prepare their own open space inventory, would be approximately \$360,000, or nearly 5 times the cost of this regional inventory.                     | None  |
| Western Connecticut<br>Council of Governments<br>(WestCOG)      | Snow Plow Routing Study<br>and Development   | \$254,782 | Funds will be used to study the optimal routes for snow plows and to disseminate that information to participating municipalities.  To develop efficiencies and cost savings by recommending optimal routes within municipal borders, and by working jointly with neighboring municipalities to potentially create regional plowing routes.                                 | Savings through conducting a single regional study (rather than individual municipal studies), combined with 12% estimated savings through implementation of optimized plowing routes would result mill rate reductions between .0215 and .1827. | None  |

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| Round 1        | 2014 Nutmeg Net          | work Grant Awards           |             |
|----------------|--------------------------|-----------------------------|-------------|
| Recipient      | Facility to be Connected | Street Address              | Grant Award |
| Ansonia        | City Hall                | 253 Main Street             | \$39,100    |
| Avon           | Town Hall                | 60 West Main Street         | \$6,000     |
| Barkhamsted    | Town Hall                | 67 Ripley Hill Road         | \$19,900    |
| Beacon Falls   | Town Hall                | 10 Maple Avenue             | \$52,100    |
| Bethany        | Town Hall                | 40 Peck Road                | \$11,800    |
| Bloomfield     | Town Hall                | 800 Bloomfield Avenue       | \$38,600    |
| Bolton         | Town Hall                | 222 Bolton Center Road      | \$30,000    |
| Brookfield     | Town Hall                | 100 Pocono Road             | \$20,600    |
| Burlington     | Town Hall                | 200 Spielman Highway        | \$6,000     |
| Columbia       | Town Hall                | 323 Route 87                | \$19,900    |
| Coventry       | Town Hall                | 1712 Main Street            | \$15,300    |
| East Granby    | Town Hall                | 9 Center Street             | \$36,100    |
| Ellington      | Town Hall                | 55 Main Street              | \$33,000    |
| Enfield        | Town Hall                | 820 Enfield Street          | \$32,700    |
| Essex          | Town Hall                | 29 West Avenue              | \$45,200    |
| Goshen         | Town Hall                | 42 North Street             | \$19,900    |
| Guilford       | Town Hall                | 31 Park Street              | \$6,000     |
| Harwinton      | Town Hall                | 100 Bentley Drive           | \$45,500    |
| Killingworth   | Town Office Building     | 323 Route 81                | \$19,900    |
| Lyme           | Town Hall                | 480 Hamburg Road            | \$143,400   |
| Marlborough    | Town Hall                | 26 North Main Street        | \$24,100    |
| Milford        | Parsons Govt. Center     | 70 West River Street        | \$11,000    |
| Montville      | Town Hall                | 310 Norwich New London Tnpk | \$43,800    |
| New Fairfield  | Town Hall                | 4 Brush Hill Road           | \$19,900    |
| Newtown        | Municipal Center         | 3 Primrose Street           | \$55,080    |
| Norfolk        | Town Hall                | 19 Maple Avenue             | \$38,200    |
| North Branford | Town Hall                | 909 Foxon Road              | \$24,800    |
| Plymouth       | Town Hall                | 80 Main Street              | \$6,000     |
| Pomfret        | Town Hall                | 5 Haven Road                | \$125,200   |
| Portland       | Town Hall                | 33 East Main Street         | \$6,000     |
| Prospect       | Town Hall                | 36 Center Street            | \$21,300    |
| Putnam         | Town Hall                | 126 Church Street           | \$24,100    |
| Redding        | Town Hall                | 100 Hill Road               | \$19,900    |
| Ridgefield     | Town Hall                | 400 Main Street             | \$16,700    |
| Rocky Hill     | Town Hall                | 761 Old Main Street         | \$19,800    |
| Seymour        | Town Hall                | 1 First Street              | \$36,100    |
| Simsbury       | Town Hall                | 933 Hopmeadow Street        | \$27,100    |
| Somers         | Town Hall                | 600 Main Street             | \$70,400    |
| Southbury      | Town Hall                | 501 Main Street South       | \$19,900    |
| Southington    | Town Hall                | 75 Main Street              | \$24,100    |
| South Windsor  | Town Hall                | 1540 Sullivan Avenue        | \$27,100    |
| Stafford       | Town Hall                | 1 Main Street               | \$6,000     |
| Tolland        | Town Hall                | 21 Tolland Green            | \$27,900    |
| Torrington     | City Hall                | 140 Main Street             | \$35,400    |
| Wallingford    | Town Hall                | 45 South Main Street        | \$36,800    |
| Washington     | Town Hall                | 2 Bryan Hall Plaza          | \$34,700    |
| Waterford      | Town Hall                | 15 Rope Ferry Road          | \$6,000     |

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| West Hartford   | Town Hall         | 50 South Main Street             | \$6,000     |
|-----------------|-------------------|----------------------------------|-------------|
| Wilton          | Town Hall Complex | 238 Danbury Road                 | \$33,500    |
| Windham         | Town Hall         | 979 Main Street                  | \$23,400    |
| Windsor         | Town Hall         | 275 Broad Street                 | \$53,200    |
| Windsor Locks   | Town Hall         | 50 Church Street                 | \$35,400    |
| Woodbridge      | Town Hall         | 11 Meetinghouse Lane             | \$6,000     |
| Woodbury        | Senior Center     | 281 Main Street South            | \$19,900    |
| CRCOG           | COG Office        | 241 Main St., Hartford           | \$54,090    |
| GBRC (CT Metro) | COG Office        | 1000 Lafayette Blvd., Bridgeport | \$35,050    |
| SECCOG          | COG Office        | 5 Connecticut Ave., Norwich      | \$43,400    |
| SCRCOG          | COG Office        | 127 Washington Ave., No. Haven   | \$29,300    |
| TOTAL           |                   |                                  | \$1,787,620 |

| Round 2      | 2015 Nutmeg Network Grant Awards |                           |             |
|--------------|----------------------------------|---------------------------|-------------|
| Recipient    | Facility to be Connected         | Street Address            | Grant Award |
| Bridgeport   | City Hall                        | 45 Lyon Terrace           | \$16,000    |
| Clinton      | Town Hall                        | 54 East Main Street       | \$20,500    |
| Colebrook    | Town Hall                        | 562 Colebrook Road        | \$34,600    |
| Danbury      | City Hall                        | 155 Deer Hill Avenue      | \$29,900    |
| Derby        | City Hall                        | 1 Elizabeth Street        | \$24,800    |
| Durham       | Town Hall                        | 30 Town House Road        | \$10,800    |
| East Haddam  | Town Office Building             | 7 Main Street             | \$20,600    |
| East Lyme    | Town Hall                        | 109 Pennsylvania Avenue   | \$20,600    |
| Fairfield    | Fairfield Woods Library          | 1147 Fairfield Woods Road | \$42,400    |
| Granby       | Town Hall                        | 15 North Granby Road      | \$6,000     |
| Greenwich    | Town Hall                        | 101 Field Point Road      | \$26,200    |
| Groton       | Town Hall                        | 45 Fort Hill Road         | \$24,700    |
| Haddam       | Town Office Building             | 30 Field Park Drive       | \$39,600    |
| Ledyard      | Town Hall                        | 741 Col. Ledyard Highway  | \$29,300    |
| Litchfield   | Town Hall                        | 74 West Street            | \$27,200    |
| Meriden      | City Hall                        | 142 East Main Street      | \$13,200    |
| Middlebury   | Town Hall                        | 1212 Whittemore Road      | \$21,300    |
| Middletown   | Municipal Building               | 245 deKoven Drive         | \$24,800    |
| Naugatuck    | Town Hall                        | 229 Church Street         | \$11,800    |
| New Milford  | Town Hall                        | 10 Main Street            | \$36,800    |
| Old Lyme     | Town Hall                        | 52 Lyme Street            | \$22,000    |
| Old Saybrook | Town Hall                        | 302 Main street           | \$22,000    |
| Preston      | Town Hall                        | 389 Route 2               | \$83,800    |
| Roxbury      | Town Hall                        | 29 North Street           | \$23,600    |
| Salem        | Town Hall                        | 270 Hartford Road         | \$22,200    |
| Salisbury    | Town Hall                        | 27 Main Street            | \$22,600    |
| Trumbull     | Town Hall                        | 5866 Main Street          | \$33,500    |
| Vernon       | Town Hall                        | 14 Park Place             | \$6,000     |
| Voluntown    | Town Hall                        | 115 Main Street           | \$21,300    |
| Willington   | Town Office Building             | 40 Old Farms Road         | \$33,000    |
| WCCOG        | COG Office                       | TBD                       | TBD         |
| TOTAL        |                                  |                           | \$771,100   |